# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# **FORM 10-Q**

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 x

For the quarterly period ended September 30, 2019

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 0

> For the transition period from \_\_\_\_\_ to

> > Commission File Number: 001-34112



## **Energy Recovery, Inc.**

(Exact Name of Registrant as Specified in its Charter)

Delaware

01-0616867

(State or Other Jurisdiction of Incorporation)

(I.R.S. Employer Identification No.)

1717 Doolittle Drive, San Leandro, CA 94577

(Address of Principal Executive Offices) (Zip Code)

(510) 483-7370

(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol | Name of each exchange on which registered |
|---------------------|----------------|---|
| Common              | ERII           | The Nasdaq Stock Market LLC               |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically, every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer o

Accelerated filer x

Non-accelerated filer o

Smaller reporting company o

Emerging growth company o

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2). Yes o No x

As of October 25, 2019, there were 55,115,628 shares of the registrant's common stock outstanding.

## ENERGY RECOVERY, INC.

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## PART I — FINANCIAL INFORMATION

## Item 1 — Financial Statements (unaudited)

#### ENERGY RECOVERY, INC. CONDENSED CONSOLIDATED BALANCE SHEETS

|   | Sep    | tember 30,<br>2019 | D         | ecember 31,<br>2018 |
|---|--------|--------------------|-----------|---------------------|
|   | (In th | ousands, except s  | hare data | ı and par value)    |
| ASSETS  |        |                    |           |                     |
| Current assets:   |        |                    |           |                     |
| Cash, cash equivalents and restricted cash  | \$     | 29,696             | \$        | 22,052              |
| Short-term investments  |        | 59,905             |           | 73,338              |
| Accounts receivable, net of allowance for doubtful accounts of \$377 and \$396 at September 30, 2019 and December 31, 2018, respectively  |        | 20,848             |           | 10,212              |
| Contract assets   |        | 1,090              |           | 4,083               |
| Inventories, net  |        | 8,977              |           | 7,138               |
| Prepaid expenses and other current assets   |        | 3,148              |           | 2,825               |
| Total current assets  |        | 123,664            |           | 119,648             |
| Long-term investments   |        | 7,549              |           | 1,269               |
| Deferred tax assets, non-current  |        | 17,120             |           | 18,318              |
| Property and equipment, net   |        | 17,442             |           | 14,619              |
| Operating lease, right of use asset   |        | 11,449             |           | 12,189              |
| Goodwill  |        | 12,790             |           | 12,790              |
| Other intangible assets, net  |        | 171                |           | 640                 |
| Other assets, non-current   |        | 402                |           | 368                 |
| Total assets  | \$     | 190,587            | \$        | 179,841             |
| LIABILITIES AND STOCKHOLDERS' EQUITY  |        |                    |           |                     |
| Current liabilities:  |        |                    |           |                     |
| Accounts payable  | \$     | 1,559              | \$        | 1,439               |
| Accrued expenses and other current liabilities  | +      | 8,519              | Ŧ         | 8,497               |
| Lease liabilities   |        | 1,019              |           | 926                 |
| Contract liabilities  |        | 17,507             |           | 16,270              |
| Total current liabilities   |        | 28,604             |           | 27,132              |
| Lease liabilities, non-current  |        | 11,777             |           | 12,556              |
| Contract liabilities, non-current   |        | 15,175             |           | 26,539              |
| Other non-current liabilities   |        | 277                |           | 236                 |
| Total liabilities   |        | 55,833             | -         | 66,463              |
| Commitments and contingencies (Note 8)  |        | 55,055             |           | 00,403              |
| Stockholders' equity:   |        |                    |           |                     |
| Preferred stock, \$0.001 par value; 10,000,000 shares authorized; no shares issued or outstanding at September 30, 2019 ar December 31, 2018  | ıd     | _                  |           | _                   |
| Common stock, \$0.001 par value; 200,000,000 shares authorized; 60,569,655 shares issued and 55,113,720 shares outstanding at September 30, 2019 and 59,396,020 shares issued and 53,940,085 shares outstanding at December 31, |        |                    |           |                     |
| 2018  |        | 60                 |           | 59                  |
| Additional paid-in capital  |        | 168,150            |           | 158,404             |
| Accumulated other comprehensive loss  |        | (26)               |           | (133)               |
| Treasury stock, at cost, 5,455,935 shares repurchased at September 30, 2019 and December 31, 2018   |        | (30,486)           |           | (30,486)            |
| Accumulated deficit   |        | (2,944)            |           | (14,466)            |
|   |        | 134,754            |           | 113,378             |
| Total stockholders' equity  |        |                    |           |                     |

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## ENERGY RECOVERY, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

|  | 1  | Three Months Er | nded Se | ptember 30,        |         | Nine Months Ended September 30, |    |          |  |
|--|----|-----------------|---------|--------------------|---------|---------------------------------|----|----------|--|
|  |    | 2019            |         | 2018               |         | 2019                            |    | 2018     |  |
|  |    |                 |         | (In thousands, exc | ept per | share data)                     |    |          |  |
| Product revenue                                  | \$ | 21,752          | \$      | 18,578             | \$      | 57,050                          | \$ | 47,042   |  |
| Product cost of revenue                          |    | 5,425           |         | 5,022              |         | 15,843                          |    | 14,312   |  |
| Product gross profit                             |    | 16,327          |         | 13,556             |         | 41,207                          |    | 32,730   |  |
| License and development revenue                  |    | 3,098           |         | 3,661              |         | 10,391                          |    | 9,768    |  |
| Operating expenses:                              |    |                 |         |                    |         |                                 |    |          |  |
| General and administrative                       |    | 5,711           |         | 5,266              |         | 16,790                          |    | 16,030   |  |
| Sales and marketing                              |    | 2,367           |         | 1,873              |         | 6,710                           |    | 5,643    |  |
| Research and development                         |    | 6,620           |         | 4,270              |         | 16,354                          |    | 11,792   |  |
| Amortization of intangible assets                |    | 156             |         | 158                |         | 469                             |    | 474      |  |
| Total operating expenses                         |    | 14,854          |         | 11,567             |         | 40,323                          |    | 33,939   |  |
| Income from operations                           |    | 4,571           |         | 5,650              |         | 11,275                          |    | 8,559    |  |
| Other income (expense):                          |    |                 |         |                    |         |                                 |    |          |  |
| Interest income                                  |    | 500             |         | 369                |         | 1,551                           |    | 1,043    |  |
| Interest expense                                 |    | —               |         | _                  |         | _                               |    | (1)      |  |
| Other non-operating expense, net                 |    | (5)             |         | (22)               |         | (77)                            |    | (66)     |  |
| Total other income, net                          |    | 495             |         | 347                |         | 1,474                           |    | 976      |  |
| Income before income taxes                       |    | 5,066           |         | 5,997              |         | 12,749                          |    | 9,535    |  |
| Provision for (benefit from) income taxes        |    | (83)            |         | 1,339              |         | 1,227                           |    | (10,140) |  |
| Net income                                       | \$ | 5,149           | \$      | 4,658              | \$      | 11,522                          | \$ | 19,675   |  |
| Earnings per share:                              |    |                 |         |                    |         |                                 |    |          |  |
| Basic  | \$ | 0.09            | \$      | 0.09               | \$      | 0.21                            | \$ | 0.37     |  |
| Diluted  | \$ | 0.09            | \$      | 0.08               | \$      | 0.21                            | \$ | 0.36     |  |
| Number of shares used in per share calculations: |    |                 |         |                    |         |                                 |    |          |  |
| Basic  |    | 54,975          |         | 53,665             |         | 54,594                          |    | 53,719   |  |
| Diluted  |    | 56,384          |         | 55,295             |         | 55,971                          |    | 55,382   |  |

See Accompanying Notes to Condensed Consolidated Financial Statements

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## ENERGY RECOVERY, INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

|   | Т  | Three Months En | ded Se | ptember 30, |         | Nine Months End | ded September 30, |        |  |  |
|---|----|-----------------|--------|-------------|---------|-----------------|-------------------|--------|--|--|
|   |    | 2019            |        | 2018        |         | 2019            |                   | 2018   |  |  |
|   |    |                 |        | (In thou    | ısands) |                 |                   |        |  |  |
| Net income                                    | \$ | 5,149           | \$     | 4,658       | \$      | 11,522          | \$                | 19,675 |  |  |
| Other comprehensive income (loss), net of tax |    |                 |        |             |         |                 |                   |        |  |  |
| Foreign currency translation adjustments      |    | (19)            |        | 5           |         | (20)            |                   | (7)    |  |  |
| Unrealized gain (loss) on investments         |    | (5)             |        | 88          |         | 127             |                   | 31     |  |  |
| Other comprehensive income (loss), net of tax |    | (24)            | -      | 93          |         | 107             |                   | 24     |  |  |
| Comprehensive income                          | \$ | 5,125           | \$     | 4,751       | \$      | 11,629          | \$                | 19,699 |  |  |

See Accompanying Notes to Condensed Consolidated Financial Statements

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## ENERGY RECOVERY, INC. CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

|  | ·  |          | Nille Montuis End | ueu Sept | September 30, |          |    |         |
|--|----|----------|-------------------|----------|---------------|----------|----|---------|
|  |    | 2019     |                   | 2018     |               | 2019     |    | 2018    |
| Common stock   |    |          | usands)           |          |               |          |    |         |
| Beginning balance                                      | \$ | 60       | \$                | 59       | \$            | 59       | \$ | 58      |
| Issuance of common stock, net                          | Ψ  |          | Ψ                 |          | Ψ             | 1        | Ψ  | 1       |
| Ending balance   |    | 60       |                   | 59       |               | 60       |    | 59      |
| 5  |    |          |                   |          |               |          |    |         |
| Additional paid-in capital                             |    |          |                   |          |               |          |    |         |
| Beginning balance                                      |    | 165,981  |                   | 154,524  |               | 158,404  |    | 149,006 |
| Issuance of common stock, net                          |    | 815      |                   | 1,444    |               | 5,334    |    | 3,757   |
| Stock-based compensation                               |    | 1,354    |                   | 1,040    |               | 4,412    |    | 4,245   |
| Ending balance   |    | 168,150  |                   | 157,008  |               | 168,150  |    | 157,008 |
|  |    |          |                   |          |               |          |    |         |
| Accumulated other comprehensive loss                   |    |          |                   |          |               |          |    |         |
| Beginning balance                                      |    | (2)      |                   | (194)    |               | (133)    |    | (125    |
| Foreign currency translation adjustments               |    | (19)     |                   | 5        |               | (20)     |    | (7      |
| Unrealized gain/(loss) on investments                  |    | (5)      |                   | 88       |               | 127      |    | 31      |
| Other comprehensive income (loss), net                 |    | (24)     |                   | 93       |               | 107      |    | 24      |
| Ending balance   |    | (26)     |                   | (101)    |               | (26)     |    | (101    |
| Treasury stock   |    |          |                   |          |               |          |    |         |
| Beginning balance                                      |    | (30,486) |                   | (30,486) |               | (30,486) |    | (20,486 |
| Repurchase of common stock for treasury                |    | (30,400) |                   | (50,400) |               | (50,400) |    | (10,000 |
| Ending balance   |    | (30,486) |                   | (30,486) |               | (30,486) |    | (30,486 |
|  |    | (30,400) |                   | (30,400) |               | (50,400) |    | (50,400 |
| Accumulated deficit                                    |    |          |                   |          |               |          |    |         |
| Beginning balance                                      |    | (8,093)  |                   | (21,542) |               | (14,466) |    | (36,559 |
| Net income   |    | 5,149    |                   | 4,657    |               | 11,522   |    | 19,674  |
| Ending balance   |    | (2,944)  |                   | (16,885) |               | (2,944)  |    | (16,885 |
| m . 1 . 11 11 1  | ¢  | 104 754  | ¢                 | 100 505  | ¢             | 104 754  | ¢  | 100 505 |
| Total stockholders' equity                             | \$ | 134,754  | \$                | 109,595  | \$            | 134,754  | \$ | 109,595 |
| Common stock issued (number of shares)                 |    |          |                   |          |               |          |    |         |
| Beginning balance                                      |    | 60,360   |                   | 58,951   |               | 59,396   |    | 58,168  |
| Issuance of common stock, net                          |    | 210      |                   | 280      |               | 1,174    |    | 1,063   |
| Ending balance   |    | 60,570   | . <u> </u>        | 59,231   |               | 60,570   |    | 59,231  |
| Zhang onance   |    |          |                   |          |               |          |    |         |
| Treasury stock (number of shares)                      |    |          |                   |          |               |          |    |         |
| Beginning balance                                      |    | (5,456)  |                   | (5,456)  |               | (5,456)  |    | (4,263  |
| Repurchase of common stock for treasury <sup>(1)</sup> |    | _        |                   | _        |               | _        |    | (1,193  |
| Ending balance   |    |          |                   |          |               |          |    |         |

(1) The March 2018 stock repurchase authorization expired in September 2018

See Accompanying Notes to Condensed Consolidated Financial Statements

## ENERGY RECOVERY, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

|  | Nine Months E | nded September 30,                    |
|--|---------------|---------------------------------------|
|  | 2019          | 2018                                  |
|  | (In t         | housands)                             |
| Cash flows from operating activities:  |               |                                       |
| Net income   | \$ 11,522     | \$ 19,6                               |
| Adjustments to reconcile net income to cash provided by operating activities |               |                                       |
| Stock-based compensation   | 4,425         | 4,2                                   |
| Depreciation and amortization  | 3,440         | 2,8                                   |
| (Accretion) amortization of premiums and discounts on investments            | (37           | ) 3                                   |
| Provision for warranty claims  | 339           | 2                                     |
| Unrealized gain on foreign currency translation                              | (18           | )                                     |
| Realized gain on sale of investments   | (5            | )                                     |
| Reversal of accruals related to expired warranties                           | (131          | ) (1                                  |
| Provision for doubtful accounts  | (19           | ) 3                                   |
| Adjustments for excess or obsolete inventory                                 | (7            | ) 1                                   |
| Deferred income taxes  | 1,198         | (10,1                                 |
| Loss on disposal of fixed assets   | 377           |                                       |
| Changes in operating assets and liabilities:                                 |               |                                       |
| Accounts receivable, net   | (10,617       | ) 4,4                                 |
| Contract assets, costs and estimated earnings in excess of billings          | 2,993         | 2,9                                   |
| Inventories, net   | (1,885        | ) (8                                  |
| Prepaid and other assets   | 383           | (4                                    |
| Accounts payable   | (94           | ) (2,1                                |
| Accrued expenses and other liabilities                                       | (1,264        | ) (1,2                                |
| Income taxes   | 30            | (6                                    |
| Contract liabilities, cost in excess of billings                             | (10,127       | ) (9,8                                |
| Net cash provided by operating activities                                    | 503           | 9,7                                   |
| Cash flows from investing activities:  |               |                                       |
| Sales of marketable securities   | 3,535         |                                       |
| Maturities of marketable securities  | 70,040        | 62,2                                  |
| Purchases of marketable securities   | (66,253       | ) (60,3                               |
| Capital expenditures   | (5,501        | ) (2,0                                |
| Net cash provided by (used in) investing activities                          | 1,821         | (1                                    |
| Cash flows from financing activities:  |               |                                       |
| Net proceeds from issuance of common stock                                   | 5,424         | 3,8                                   |
| Tax payment for employee shares withheld                                     | (89           |                                       |
| Repayment of long-term debt  | _             | , , , , , , , , , , , , , , , , , , , |
| Repurchase of common stock   |               | (10,0                                 |
| Net cash provided by (used in) financing activities                          | 5,335         | (6,2                                  |
| Effect of exchange rate differences on cash and cash equivalents             |               |                                       |
| Net change in cash, cash equivalents and restricted cash                     | 7,659         |                                       |
| Cash, cash equivalents and restricted cash, beginning of year                | 22,138        |                                       |
| Cash, cash equivalents and restricted cash, end of period                    | \$ 29,797     |                                       |

See Accompanying Notes to Condensed Consolidated Financial Statements

(Unaudited)

#### Note 1 — Description of Business and Significant Accounting Policies

Energy Recovery, Inc. and its wholly-owned subsidiaries (the "Company" or "Energy Recovery") is an energy solutions provider to industrial fluid flow markets worldwide. The Company's core competencies are fluid dynamics and advanced material science. The Company's products make industrial processes more operationally and capital expenditure efficient. The Company's solutions convert wasted pressure energy into a reusable asset and preserve or eliminate pumping technology in hostile processing environments. The Company's solutions are marketed and sold in fluid flow markets such as water, oil & gas and chemical processing under the trademarks ERI<sup>®</sup>, PX<sup>®</sup>, Pressure Exchanger<sup>®</sup>, PX Pressure Exchanger<sup>®</sup>, VorTeq<sup>TM</sup>, MTeq<sup>TM</sup>, IsoBoost<sup>®</sup>, IsoGen<sup>®</sup>, AT<sup>TM</sup> and AquaBold<sup>TM</sup>. The Company owns, manufactures and/or develops its solutions, in whole or in part, in the United States of America ("U.S.").

#### **Basis of Presentation**

The Company's Condensed Consolidated Financial Statements include the accounts of Energy Recovery, Inc. and its wholly-owned subsidiaries. All significant inter-company accounts and transactions have been eliminated in consolidation.

The accompanying Condensed Consolidated Financial Statements have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). Certain information and footnote disclosures normally included in the financial statements prepared in accordance with U.S. generally accepted accounting principles ("GAAP") have been condensed or omitted pursuant to such rules and regulations. The December 31, 2018 Condensed Consolidated Balance Sheet was derived from audited financial statements and may not include all disclosures required by GAAP; however, the Company believes that the disclosures are adequate to make the information presented not misleading. Certain prior period amounts have been reclassified in the balance sheet and footnotes to conform to the current period presentation. The September 30, 2019 unaudited Condensed Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements and the notes thereto for the fiscal year ended December 31, 2018 included in the Company's Annual Report on Form 10-K filed with the SEC on March 7, 2019, as amended on March 12, 2019.

In the opinion of management, all adjustments consisting of normal recurring adjustments that are necessary to present fairly the financial position, results of operations and cash flows for the interim periods have been made. The results of operations for the interim periods are not necessarily indicative of the operating results for the full fiscal year or any future periods.

#### **Use of Estimates**

The preparation of Condensed Consolidated Financial Statements, in conformity with U.S. GAAP, requires the Company's management to make judgments, assumptions and estimates that affect the amounts reported in the Condensed Consolidated Financial Statements and accompanying notes.

The accounting policies that reflect the Company's more significant estimates and judgments, which the Company believes are the most critical to aid in fully understanding and evaluating its reported financial results, are revenue recognition, capitalization of research and development assets, valuation of stock options, valuation and impairment of goodwill and acquired intangible assets, valuation adjustments for excess and obsolete inventory, deferred taxes and valuation allowances on deferred tax assets and evaluation and measurement of contingencies. Those estimates could change and, as a result, actual results could differ materially from those estimates.

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(Unaudited)

#### **Recent Accounting Pronouncements**

#### **Recently Adopted Accounting Pronouncements**

In August 2018, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2018-15 ("ASU 2018-15"), Intangibles - Goodwill and Other - Internal-Use Software (Topic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract. ASU 2018-15 aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. The updated guidance is effective for annual periods beginning after December 15, 2019 and interim periods within those fiscal years. Early adoption is permitted. The Company elected to early adopt ASU 2018-15 for the period beginning in the second quarter of 2019, applying the guidance under ASU 2018-15 prospectively. During the three and nine months ended September 30, 2019, the Company deferred related implementation costs of \$0.6 million and expect to defer additional related implementation costs of approximately \$0.3 million in the fourth quarter of 2019.

#### **Recently Issued Accounting Pronouncements Not Yet Adopted**

In the nine months ended September 30, 2019, there were no accounting pronouncements issued that were not adopted by the Company that would have a material effect on the Company's reporting of results of operations.

#### Note 2 — Revenue

The Company's 2018 Annual Report on Form 10-K includes a description of certain significant accounting policies, including those with respect to revenue recognition. There have been no material changes to our significant accounting policies described in our 2018 Annual Report on Form 10-K.

#### **Disaggregation of Revenue**

The following tables present the Company's revenues disaggregated by geography based on the "shipped to" addresses of the Company's customers and by major product/service line. Sales and usage-based taxes are excluded from revenues.

|                             | Three Months Ended September 30, 2019 |        |                |       |    |         |       | Nine Months Ended September 30, 2019 |    |             |    |        |  |
|-----------------------------|---------------------------------------|--------|----------------|-------|----|---------|-------|--------------------------------------|----|-------------|----|--------|--|
|                             |                                       | Water  | er Oil and Gas |       |    | Total   |       | Water                                |    | Oil and Gas |    | Total  |  |
|                             |                                       |        |                |       |    | (In tho | usand | ls)                                  |    |             |    |        |  |
| Primary geographical market |                                       |        |                |       |    |         |       |                                      |    |             |    |        |  |
| Middle East and Africa      | \$                                    | 16,691 | \$             | _     | \$ | 16,691  | \$    | 36,193                               | \$ | 104         | \$ | 36,297 |  |
| Americas                    |                                       | 2,227  |                | 3,098 |    | 5,325   |       | 7,978                                |    | 10,391      |    | 18,369 |  |
| Asia                        |                                       | 2,188  |                | _     |    | 2,188   |       | 9,364                                |    | _           |    | 9,364  |  |
| Europe                      |                                       | 646    |                | _     |    | 646     |       | 3,411                                |    | _           |    | 3,411  |  |
| Total revenue               | \$                                    | 21,752 | \$             | 3,098 | \$ | 24,850  | \$    | 56,946                               | \$ | 10,495      | \$ | 67,441 |  |
|                             |                                       |        |                |       |    |         |       |                                      |    |             |    |        |  |
| Major product/service line  |                                       |        |                |       |    |         |       |                                      |    |             |    |        |  |
| PX, pumps and turbo devices | \$                                    | 21,752 | \$             | _     | \$ | 21,752  | \$    | 56,946                               |    | 104         | \$ | 57,050 |  |
| License and development     |                                       | _      |                | 3,098 |    | 3,098   |       |                                      |    | 10,391      |    | 10,391 |  |
| Total revenue               | \$                                    | 21,752 | \$             | 3,098 | \$ | 24,850  | \$    | 56,946                               | \$ | 10,495      | \$ | 67,441 |  |

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|                             | <br>Three M           | ns Ended September | Nine Months Ended September 30, 2018 |              |        |        |             |        |       |        |
|-----------------------------|-----------------------|--------------------|--------------------------------------|--------------|--------|--------|-------------|--------|-------|--------|
|                             | <br>Water Oil and Gas |                    | Total                                |              | Water  |        | Oil and Gas |        | Total |        |
|                             |                       |                    |                                      | (In tho      | usands | 5)     |             |        |       |        |
| Primary geographical market |                       |                    |                                      |              |        |        |             |        |       |        |
| Middle East and Africa      | \$<br>12,170          | \$                 | 114                                  | \$<br>12,284 | \$     | 27,561 | \$          | 414    | \$    | 27,975 |
| Americas                    | 1,197                 |                    | 3,661                                | 4,858        |        | 3,902  |             | 9,768  |       | 13,670 |
| Asia                        | 2,711                 |                    | _                                    | 2,711        |        | 10,041 |             |        |       | 10,041 |
| Europe                      | 2,386                 |                    | —                                    | 2,386        |        | 5,124  |             | —      |       | 5,124  |
| Total revenue               | \$<br>18,464          | \$                 | 3,775                                | \$<br>22,239 | \$     | 46,628 | \$          | 10,182 | \$    | 56,810 |
|                             |                       |                    |                                      |              |        |        |             |        |       |        |
| Major product/service line  |                       |                    |                                      |              |        |        |             |        |       |        |
| PX, pumps and turbo devices | \$<br>18,464          | \$                 | 114                                  | \$<br>18,578 | \$     | 46,628 | \$          | 414    | \$    | 47,042 |
| License and development     | _                     |                    | 3,661                                | 3,661        |        | _      |             | 9,768  |       | 9,768  |
| Total revenue               | \$<br>18,464          | \$                 | 3,775                                | \$<br>22,239 | \$     | 46,628 | \$          | 10,182 | \$    | 56,810 |

The Company records unbilled receivables as contract assets. The following table presents significant changes in contract assets during the period.

|  | nber 30,<br>019 | De      | cember 31,<br>2018 |
|--|-----------------|---------|--------------------|
|  | (In tho         | usands) |                    |
| Contract assets balance, beginning of year | \$<br>4,083     | \$      | 6,278              |
| Transferred to receivables                 | (8,371)         |         | (8,865)            |
| Additional unbilled receivables            | 5,378           |         | 6,670              |
| Contract assets balance, end of period     | \$<br>1,090     | \$      | 4,083              |

The Company records contract liabilities when cash payments are received in advance of the Company's performance. The following table presents significant changes in contract liabilities during the period.

|   | Sep | tember 30,<br>2019 | De      | cember 31,<br>2018 |
|---|-----|--------------------|---------|--------------------|
|   |     | (In tho            | usands) |                    |
| Contract liabilities balance, beginning of year   | \$  | 42,809             | \$      | 56,426             |
| Revenue recognized  |     | (10,901)           |         | (13,493)           |
| Increases (decreases) due to cash received, excluding amounts recognized as revenue during the period |     | 774                |         | (124)              |
| Contract liabilities balance, end of period   | \$  | 32,682             | \$      | 42,809             |

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#### Transaction Price Allocated to the Remaining Performance Obligation

The following table presents the estimated revenue expected to be recognized in the future related to performance obligations that are unsatisfied or partially unsatisfied.

|                               | Sep | tember 30,<br>2019 |
|-------------------------------|-----|--------------------|
|                               | (In | thousands)         |
| Year:                         |     |                    |
| 2019 (remaining three months) | \$  | 4,337              |
| 2020                          |     | 19,998             |
| 2021                          |     | 5,715              |
| 2022                          |     | 661                |
| 2023 and thereafter           |     | 5,031              |
| Total performance obligation  | \$  | 35,742             |

#### Note 3 — Earnings per Share

Net income for the reported period is divided by the weighted average number of common shares outstanding during the reported period to calculate basic earnings per common share. Basic earnings per share exclude any dilutive effects of stock options and restricted stock units ("RSUs").

Diluted earnings per common share reflects the potential dilution that would occur if outstanding stock options to purchase common stock were exercised for shares of common stock (using the treasury stock method) and the shares of common stock underlying each outstanding RSU were issued (collectively referred to as "stock awards"). Certain shares of common stock issuable under stock options and RSUs have been omitted from the diluted earnings per share calculations because their inclusion is considered anti-dilutive.

The following table presents the computation of basic and diluted earnings per share.

|             | Three Months Ended September 30,                 |  |   |  | ueu sep  | d September 30,  |  |
|-------------|--|--|---|--|--|--|--|
| 2019        |  | 2018   |   | 2019   |  | 2018   |  |
|             | (  | In thousands, except                                   | t per shai  | re amounts)  |  |  |  |
|             |  |  |   |  |  |  |  |
| \$<br>5,149 | \$   | 4,658  | \$  | 11,522   | \$   | 19,675   |  |
|             |  |  |   |  |  |  |  |
|             |  |  |   |  |  |  |  |
| 54,975      |  | 53,665   |   | 54,594   |  | 53,719   |  |
| 1,409       |  | 1,630  |   | 1,377  |  | 1,663  |  |
| 56,384      |  | 55,295   |   | 55,971   |  | 55,382   |  |
|             |  |  |   |  |  |  |  |
|             |  |  |   |  |  |  |  |
| \$<br>0.09  | \$   | 0.09   | \$  | 0.21   | \$   | 0.37   |  |
| \$<br>0.09  | \$   | 0.08   | \$  | 0.21   | \$   | 0.36   |  |
| \$          | \$ 5,149<br>54,975<br>1,409<br>56,384<br>\$ 0.09 | \$ 5,149 \$<br>54,975<br>1,409<br>56,384<br>\$ 0.09 \$ | (In thousands, excep<br>\$ 5,149 \$ 4,658<br>54,975 53,665<br>1,409 1,630<br>56,384 55,295<br>\$ 0.09 \$ 0.09 | (In thousands, except per share<br>\$ 5,149 \$ 4,658 \$<br>54,975 53,665<br>1,409 1,630<br>56,384 55,295<br>\$ 0.09 \$ 0.09 \$ | (In thousands, except per share amounts)   \$ 5,149 \$ 4,658 \$ 11,522   54,975 53,665 54,594   1,409 1,630 1,377   56,384 55,295 55,971   \$ 0.09 \$ 0.21 | (In thousands, except per share amounts)   \$ 5,149 \$ 4,658 \$ 11,522 \$   54,975 53,665 54,594 - |  |

The following table presents the potential common shares issuable under stock awards that were excluded from the computation of diluted earnings per share, as their effect would have been anti-dilutive.

|                            | Three Months Ended | September 30, | Nine Months Ended S | September 30, |
|----------------------------|--------------------|---------------|---------------------|---------------|
|                            | 2019               | 2018          | 2019                | 2018          |
|                            |                    | (In thousa    | nds)                |               |
| Anti-dilutive stock awards | 1,610              | 2,382         | 1,964               | 2,429         |

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## Note 4 — Balance Sheet Information

#### Cash, Cash Equivalents and Restricted Cash

The Company's Condensed Consolidated Statement of Cash Flows explains the change in the total of cash, cash equivalents and restricted cash. The following table presents a reconciliation of cash, cash equivalents and restricted cash reported within the Condensed Consolidated Balance Sheets that sum to the total of such amounts presented. Short-term restricted cash is included in cash, cash equivalents and restricted cash, and non-current restricted cash is included in other assets, non-current on the Condensed Consolidated Balance Sheets.

|  | Sep | September 30,<br>2019 |    | ecember 31,<br>2018 |  |
|--|-----|-----------------------|----|---------------------|--|
|  |     | (In thousands)        |    |                     |  |
| Cash and cash equivalents                        | \$  | 29,696                | \$ | 21,955              |  |
| Restricted cash, current                         |     | _                     |    | 97                  |  |
| Restricted cash, non-current                     |     | 101                   |    | 86                  |  |
| Total cash, cash equivalents and restricted cash | \$  | 29,797                | \$ | 22,138              |  |

The Company pledged cash in connection with certain stand-by letters of credit and Company credit cards. The Company deposited corresponding amounts into restricted accounts at several financial institutions.

#### Inventories

Inventories are stated at the lower of cost or net realizable value (using the first-in, first-out method). The following table presents inventories by category.

|                  | September 30,<br>2019 | December 31,<br>2018 |
|------------------|-----------------------|----------------------|
|                  | (In ti                | nousands)            |
| Raw materials    | \$ 3,947              | \$ 2,238             |
| Work in process  | 2,135                 | 2,689                |
| Finished goods   | 2,895                 | 2,211                |
| Inventories, net | \$ 8,977              | \$ 7,138             |

Valuation adjustments for excess and obsolete inventory reflected as a reduction of inventory at September 30, 2019 and December 31, 2018 were \$0.5 million and \$0.7 million, respectively.

### Accrued Expenses and Other Current Liabilities

The following table presents accrued expenses and other current liabilities by category.

|  | Sept | September 30,<br>2019 |          | cember 31,<br>2018 |
|--|------|-----------------------|----------|--------------------|
|  |      | (In the               | ousands) |                    |
| Payroll and commissions payable                      | \$   | 5,273                 | \$       | 5,843              |
| Accrued warranty reserve                             |      | 633                   |          | 478                |
| Other accrued expenses and current liabilities       |      | 2,613                 |          | 2,176              |
| Total accrued expenses and other current liabilities | \$   | 8,519                 | \$       | 8,497              |

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#### Note 5 — Investments and Fair Value Measurements

The following table presents the Company's cash, cash equivalents, and marketable securities in the form of short-term investments and long-term investments.

|  | Se | eptember 30,<br>2019 | D  | ecember 31,<br>2018 |
|--|----|----------------------|----|---------------------|
|  |    |                      |    |                     |
| Cash and cash equivalents                              | \$ | 29,696               | \$ | 21,955              |
| Short-term investments                                 |    | 59,905               |    | 73,338              |
| Long-term investments                                  |    | 7,549                |    | 1,269               |
| Total cash, cash equivalents and marketable securities | \$ | 97,150               | \$ | 96,562              |

As of September 30, 2019 and December 31, 2018, there were no available-for-sale investments reported in cash and cash equivalents on the Condensed Consolidated Balance Sheets.

#### Available-for-Sale Investments

The Company's short-term and long-term investments are all classified as available-for-sale. As of September 30, 2019 and December 31, 2018, all available-for-sale investments were either classified as short-term with maturities less than 12 months or long-term with maturities over 12 months. The Company generally holds available-for-sale investments until maturity; however, from time-to-time, the Company may elect to sell certain available-for-sale investments prior to maturity. During the nine months ended September 30, 2019, sales of available-for-sale investments were \$3.5 million. During the nine months ended September 30, 2019, sales of available-for-sale investments were \$3.5 million. During the nine months ended September 30, 2018, there were no sales of available-for-sale investments.

The following tables present available-for-sale investments as of September 30, 2019 and December 31, 2018.

|                                      | September 30, 2019 |                   |                                      |          |       |                                       |    |            |  |
|--------------------------------------|--------------------|-------------------|--------------------------------------|----------|-------|---------------------------------------|----|------------|--|
|                                      |                    | Amortized<br>Cost | Gross<br>Unrealized<br>Holding Gains |          |       | Gross<br>Unrealized<br>Holding Losses |    | Fair Value |  |
|                                      |                    |                   |                                      | (In thou | sands | ;)                                    |    |            |  |
| Short-term investments               |                    |                   |                                      |          |       |                                       |    |            |  |
| U.S. Treasury securities             | \$                 | 4,098             | \$                                   | 4        | \$    | (1)                                   | \$ | 4,101      |  |
| Corporate notes and bonds            |                    | 55,724            |                                      | 84       |       | (4)                                   |    | 55,804     |  |
| Total short-term investments         |                    | 59,822            |                                      | 88       |       | (5)                                   |    | 59,905     |  |
| Long-term investments                |                    |                   |                                      |          |       |                                       |    |            |  |
| Corporate notes and bonds            |                    | 7,558             |                                      | 2        |       | (11)                                  |    | 7,549      |  |
| Total long-term investments          |                    | 7,558             |                                      | 2        |       | (11)                                  |    | 7,549      |  |
| Total available-for-sale investments | \$                 | 67,380            | \$                                   | 90       | \$    | (16)                                  | \$ | 67,454     |  |
|                                      |                    |                   |                                      |          |       |                                       |    |            |  |

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|                                      | December 31, 2018 |        |    |   |      |                                       |    |            |  |
|--------------------------------------|-------------------|--------|----|---|------|---------------------------------------|----|------------|--|
|                                      | Amortized<br>Cost |        |    | Gross<br>Unrealized<br>Holding Gains<br>(In thous |      | Gross<br>Unrealized<br>Holding Losses |    | Fair Value |  |
|                                      |                   |        |    | (III thot   | sana | 5)                                    |    |            |  |
| Short-term investments               |                   |        |    |   |      |                                       |    |            |  |
| U.S. treasury securities             | \$                | 8,102  | \$ | 1   | \$   | (2)                                   | \$ | 8,101      |  |
| Corporate notes and bonds            |                   | 65,324 |    | 1   |      | (88)                                  |    | 65,237     |  |
| Total short-term investments         |                   | 73,426 |    | 2   |      | (90)                                  |    | 73,338     |  |
| Long-term investments                |                   |        |    |   |      |                                       |    |            |  |
| Corporate notes and bonds            |                   | 1,269  |    | —   |      | —                                     |    | 1,269      |  |
| Total long-term investments          | -                 | 1,269  | _  | _   |      | _                                     |    | 1,269      |  |
| Total available-for-sale investments | \$                | 74,695 | \$ | 2   | \$   | (90)                                  | \$ | 74,607     |  |

Expected maturities can differ from contractual maturities because borrowers may have the right to prepay obligations without prepayment penalties. The following table presents the amortized cost and the related fair value of available-for-sale securities with stated maturities shown by contractual maturity.

|                                      | September 30, 2019        |        |    |        |    | 2018          |    |            |
|--------------------------------------|---------------------------|--------|----|--------|----|---------------|----|------------|
|                                      | Amortized Cost Fair Value |        |    |        | Ar | nortized Cost |    | Fair Value |
|                                      |                           |        |    |        |    |               |    |            |
| Due in one year or less              | \$                        | 59,822 | \$ | 59,905 | \$ | 73,426        | \$ | 73,338     |
| Due in greater than one year         |                           | 7,558  |    | 7,549  |    | 1,269         |    | 1,269      |
| Total available-for-sale investments | \$                        | 67,380 | \$ | 67,454 | \$ | 74,695        | \$ | 74,607     |

#### Fair Value of Financial Instruments

Financial assets and liabilities that are remeasured and reported at fair value at each reporting period are classified and disclosed in one of the following three levels:

Level 1 — Quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2 — Inputs other than quoted prices included within Level 1 that are either directly or indirectly observable; and

Level 3 — Unobservable inputs in which little or no market activity exists, therefore requiring an entity to develop its own assumptions that market participants would use in pricing.

For the Company's investments in available-for-sale securities, if quoted prices in active markets for identical investments are not available to determine fair value (Level 1), then the Company uses quoted prices for similar assets or inputs other than quoted prices that are observable either directly or indirectly (Level 2). The investments included in Level 2 consist of corporate notes and bonds and U.S. Treasury securities.

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The following tables present the fair value of financial assets measured on a recurring basis. As of September 30, 2019 and December 31, 2018, the Company had no financial liabilities.

|                                      | September 30, 2019 |    |                   |         |      |    |                 |  |
|--------------------------------------|--------------------|----|-------------------|---------|------|----|-----------------|--|
|                                      | <br>Total          |    | Level 1<br>Inputs |         |      |    | evel 3<br>nputs |  |
|                                      |                    |    | (In thou          | ısands) |      |    |                 |  |
| Cash equivalents                     |                    |    |                   |         |      |    |                 |  |
| Money market securities              | \$<br>7,880        | \$ | 7,880             | \$      | _    | \$ | _               |  |
| Total cash equivalents               | <br>7,880          |    | 7,880             |         | _    |    | _               |  |
| Short-term investments               |                    |    |                   |         |      |    |                 |  |
| U.S. Treasury securities             | 4,101              |    |                   | 4       | ,101 |    | —               |  |
| Corporate notes and bonds            | 55,804             |    | —                 | 55      | ,804 |    | —               |  |
| Total short-term investments         | <br>59,905         |    |                   | 59      | ,905 |    | —               |  |
| Long-term investments                |                    |    |                   |         |      |    |                 |  |
| Corporate notes and bonds            | 7,549              |    |                   | 7       | ,549 |    | —               |  |
| Total long-term investments          | 7,549              |    |                   | 7       | ,549 |    | _               |  |
| Total fair value of financial assets | \$<br>75,334       | \$ | 7,880             | \$ 67   | ,454 | \$ | _               |  |

|                                      | December 31, 2018 |        |    |                   |         |                   |    |                   |
|--------------------------------------|-------------------|--------|----|-------------------|---------|-------------------|----|-------------------|
|                                      | Total             |        |    | Level 1<br>Inputs |         | Level 2<br>Inputs |    | Level 3<br>Inputs |
|                                      |                   |        |    | (In thou          | ısands) |                   |    |                   |
| Cash equivalents                     |                   |        |    |                   |         |                   |    |                   |
| Money market securities              | \$                | 6,661  | \$ | 6,661             | \$      | _                 | \$ | _                 |
| Total cash equivalents               |                   | 6,661  |    | 6,661             |         | _                 |    | _                 |
| Short-term investments               |                   |        |    |                   |         |                   |    |                   |
| U.S. Treasury securities             |                   | 8,101  |    | —                 |         | 8,101             |    |                   |
| Corporate notes and bonds            |                   | 65,237 |    | —                 |         | 65,237            |    | —                 |
| Total short-term investments         |                   | 73,338 |    | _                 |         | 73,338            |    | —                 |
| Long-term investments                |                   |        |    |                   |         |                   |    |                   |
| Corporate notes and bonds            |                   | 1,269  |    | _                 |         | 1,269             |    | _                 |
| Total long-term investments          |                   | 1,269  |    | _                 |         | 1,269             |    | _                 |
| Total fair value of financial assets | \$                | 81,268 | \$ | 6,661             | \$      | 74,607            | \$ | —                 |

During the nine months ended September 30, 2019, the Company had no transfers of financial assets between Level 1 and Level 2.

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The following table presents a summary of the fair value and gross unrealized losses on the available-for-sale securities that have been in a continuous unrealized loss position, aggregated by type of investment instrument as of September 30, 2019 and December 31, 2018. The available-for-sale for investments that were in an unrealized gain position have been excluded from the table.

|   |  | Septembe | 019 | December 31, 2018 |            |        |                            |      |
|---|--|----------|-----|-------------------|------------|--------|----------------------------|------|
|   | Gross<br>Unrealized<br>Fair Value Losses Fair Valu |          |     |                   | Fair Value |        | Gross Unrealized<br>Losses |      |
|   |  |          |     | (In thou          | sands)     |        |                            |      |
| U.S. Treasury securities  | \$   | 449      | \$  | (1)               | \$         | 8,101  | \$                         | (2)  |
| Corporate notes and bonds   |  | 9,096    |     | (15)              |            | 61,809 |                            | (88) |
| Total available-for-sale investments with unrealized loss positions | \$   | 9,545    | \$  | (16)              | \$         | 69,910 | \$                         | (90) |

#### Note 6 — Goodwill and Intangible Assets

#### Goodwill

The net carrying amount of goodwill as of September 30, 2019 and December 31, 2018 was \$12.8 million. As of September 30, 2019 and December 31, 2018, no impairment of goodwill was recorded in the accompanying Condensed Consolidated Financial Statements.

#### **Other Intangible Assets**

The following table presents identifiable intangible assets as of the date indicated, all of which are finite-lived. All intangible assets are amortized on a straight-line basis over their useful life.

|                                | Sep | tember 30,<br>2019 | D       | ecember 31,<br>2018 |
|--------------------------------|-----|--------------------|---------|---------------------|
|                                |     | (In tho            | usands) |                     |
| Finite-lived intangible assets | \$  | 6,643              | \$      | 6,643               |
| Accumulated amortization       |     | (6,472)            |         | (6,003)             |
| Intangible assets, net         | \$  | 171                | \$      | 640                 |

#### Note 7 — Lines of Credit

#### Loan and Pledge Agreement

On January 27, 2017, the Company entered into a loan and pledge agreement (the "Loan and Pledge Agreement") with a financial institution. The Loan and Pledge Agreement provides for a committed revolving credit line of \$16.0 million and an uncommitted revolving credit line of \$4.0 million. Under the Loan and Pledge Agreement, the Company is allowed to borrow and request letters of credit against the eligible assets held from time to time in the pledged account maintained with the financial institution. Stand-by letters of credit ("SBLCs") are secured by pledged U.S. investments and there is no cash collateral balance required. SBLCs are deducted from the total revolving credit line and are subject to fees, in an amount equal to 0.7% per annum of the face amount of the letter of credit, that are payable quarterly and are non-refundable. Revolving loans incur interest per annum at a base rate equal to the LIBOR rate plus 1.5%. Any default bears the aforementioned interest rate plus an additional 2%. The unused portion of the credit line is subject to a fee equal to the product of 0.2% per annum multiplied by the difference, if positive, between \$16 million and the average daily balance of all advances under the committed facility plus aggregate average daily undrawn amounts of all letters of credit issued under the committed facility during the immediately preceding month or portion thereof.

The Loan and Pledge Agreement was amended on March 17, 2017 to increase the amount of allowable SBLCs held with other financial institutions from \$4.1 million to \$5.1 million.

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The Loan and Pledge Agreement was further amended on March 30, 2018 to extend the termination date of the Loan and Pledge Agreement from March 31, 2018 to March 31, 2020. The covenants of the Loan and Pledge Agreement were further amended on August 24, 2018 to permit the Company to incur indebtedness owed to a foreign subsidiary in an aggregate amount not to exceed \$66.0 million, which amount is subordinated to any amounts outstanding under the Loan and Pledge Agreement.

The Loan and Pledge Agreement was subsequently amended on April 8, 2019 to extend the term of any Letter of Credit to not exceed two years and to permit the Company to issue SBLCs up to one year past the expiration date of the loan agreement. On April 8, 2019 and on April 23, 2019, the Loan and Pledge Agreement was amended to clarify certain additional terms.

The Loan and Pledge Agreement was again amended on June 17, 2019 to extend the termination date to June 30, 2022 and limit the term of any SBLC to three years. The Loan and Pledge Agreement was amended to clarify certain additional terms.

As of September 30, 2019 and December 31, 2018, no debt was outstanding under the Loan and Pledge Agreement.

#### **Stand-By Letters of Credit**

The outstanding amounts of SBLCs were \$11.2 million and \$8.8 million at September 30, 2019 and December 31, 2018, respectively.

#### Note 8 — Commitments and Contingencies

### **Operating Lease Obligations**

The Company leases office facilities and equipment under operating leases that expire on various dates through 2028.

On January 10, 2019, the Company entered into an industrial lease agreement, that is expected to commence in the fourth quarter of 2019, pursuant to which the Company has leased approximately 25,200 square feet of property to construct office and warehouse space and approximately 4.5 acres of yard space in Katy, Texas (the "Texas Lease"), for a new commercial development center for oil and gas field testing and training. Once commenced, the Company's monthly base rent obligation will be approximately \$0.3 million with increases of three percent annually thereafter, totaling \$4.0 million over the term of the lease. The initial term of the Texas Lease is one hundred twenty (120) months after the commencement date, and the Company has two options to extend the Texas Lease by an additional five-year term, which must be exercised by written notice at least six months prior to the end of the relevant term.

The following table presents the maturities of the Company's lease liabilities as of September 30, 2019.

|                               | Lea | se Amounts(1) |
|-------------------------------|-----|---------------|
|                               | (Ir | n thousands)  |
| Year:                         |     |               |
| 2019 (remaining three months) | \$  | 460           |
| 2020                          |     | 1,855         |
| 2021                          |     | 1,653         |
| 2022                          |     | 1,812         |
| 2023                          |     | 1,714         |
| 2024 and thereafter           |     | 10,042        |
| Total                         |     | 17,536        |
| Less imputed lease interest   |     | (4,740)       |
| Total lease liabilities       | \$  | 12,796        |

(1) Excluded from the above table is the aforementioned executed Texas Lease.

#### Warranty

The following table presents the changes in the Company's accrued product warranty reserve.

|  | Т  | Three Months Ended September 30, |    |         | Nine Months Ended September 3 |       |    |       |
|--|----|----------------------------------|----|---------|-------------------------------|-------|----|-------|
|  |    | 2019                             |    | 2018    |                               | 2019  |    | 2018  |
|  |    |                                  |    | (In tho | usands)                       |       |    |       |
| Warranty reserve balance, beginning of period    | \$ | 599                              | \$ | 389     | \$                            | 478   | \$ | 366   |
| Warranty costs charged to cost of revenue        |    | 97                               |    | 78      |                               | 339   |    | 213   |
| Utilization charges against reserve              |    | (15)                             |    | (8)     |                               | (53)  |    | (36)  |
| Release of accrual related to expired warranties |    | (48)                             |    | (50)    |                               | (131) |    | (134) |
| Warranty reserve balance, end of period          | \$ | 633                              | \$ | 409     | \$                            | 633   | \$ | 409   |

#### **Purchase Obligations**

The Company has purchase order arrangements with its vendors for which the Company has not received the related goods or services as of September 30, 2019. These arrangements are subject to change based on the Company's sales demand forecasts. The Company has the right to cancel the arrangements prior to the date of delivery. The purchase order arrangements are related to various raw materials and components parts, as well as for capital equipment. As of September 30, 2019, the Company had approximately \$8.6 million of such open cancellable purchase order arrangements.

#### Guarantees

The Company enters into indemnification provisions under its agreements with other companies in the ordinary course of business, typically with its customers. Under these provisions, the Company generally indemnifies and holds harmless the indemnified party for losses suffered or incurred by the indemnified party as a result of the Company's activities, generally limited to personal injury and property damage caused by the Company's employees at a customer's plant, and in proportion to the employee's percentage of fault for the accident. Damages incurred for these indemnifications would be covered by the Company's general liability insurance to the extent provided by the policy limitations. The Company has not incurred material costs to defend lawsuits or settle claims related to these indemnification agreements. As a result, the estimated valuation of the potential liability arising from these agreements is not material. Accordingly, the Company recorded no liabilities for these agreements as of September 30, 2019 and December 31, 2018.

In certain cases, the Company issues warranty and product performance guarantees to its customers for amounts generally equal to 10% or less of the total sales agreement to endorse the execution of product delivery and to the warranty of design work, fabrication and operating performance of our devices. These guarantees are generally SBLCs that typically remain in place in general for periods of 24 to 36 months. See Note 7, "Lines of Credit," for information related to SBLCs.

#### Litigation

The Company is named in and subject to various proceedings and claims in connection with its business. The outcome of matters the Company has been, and currently are, involved in cannot be determined at this time, and the results cannot be predicted with certainty. There can be no assurance that these matters will not have a material adverse effect on the Company's results of operations in any future period, and a significant judgment could have a material impact on the Company's financial condition, results of operations and cash flows. The Company may in the future become involved in additional litigation in the ordinary course of business, including litigation that could be material to its business.

The Company considers all claims on a quarterly basis and, based on known facts, assesses whether potential losses are considered reasonably possible, probable and estimable. Based upon this assessment, the Company then evaluates disclosure requirements and whether to accrue for such claims in its consolidated financial statements. The Company records a provision for a liability when it is both probable that a liability has been incurred and the amount of the loss can be reasonably estimated. These provisions are reviewed at least quarterly and are adjusted to reflect the impacts of negotiations, settlements, rulings, advice of legal counsel and other information and events pertaining to a particular case.

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(Unaudited)

#### Note 9 — Income Taxes

For the nine months ended September 30, 2019, the Company recognized an income tax expense of \$1.2 million, which included a discrete tax benefit of \$1.0 million. The discrete tax benefit included a deferred tax benefit of \$1.0 million related to an increase in prior year U.S. federal research and development credits and a discrete tax benefit of \$0.4 million related to tax deductions from stock-based compensation, partially offset by deferred tax expense of \$0.4 million primarily related to a remeasurement of the Company's state deferred tax assets due to an adjustment to the Company's estimated blended state effective tax rate.

For the nine months ended September 30, 2018, the Company recognized an income tax benefit of \$10.1 million, which included a discrete tax benefit of \$12.4 million. The discrete tax benefit included a tax benefit of \$11.6 million related to the income tax effects of a tax election related to a change to the Company's international tax structure in Ireland that was effective in the second quarter of 2018. This resulted in a deferred tax asset related to tax expense recorded on earnings and profits under the U.S. Tax Cut and Jobs Act on deferred revenue not yet recognized under U.S. GAAP. In addition, the discrete tax benefit also included a \$0.6 million discrete tax benefit related to tax deductions from stock-based compensation.

The effective tax rate for the nine months ended September 30, 2019 and 2018 was 9.6% and (106.3)%, respectively. Excluding the discrete tax items, the effective tax rate for the nine months ended September 30, 2019 and 2018 was 17.7% and 24.0%, respectively. The effective tax rate for September 30, 2018 was adversely impacted by the full valuation allowance related to the losses in the Company's Irish operations.

#### Note 10 — Stock-based Compensation

#### Stock-based Compensation Expense

The following table presents the stock-based compensation expense related to the fair value measurement of awards granted to employees by expense category and by type of award.

|  | <br>Three Months Er | ptember 30, | Nine Months Ended September 30, |         |       |    |       |
|--|---------------------|-------------|---------------------------------|---------|-------|----|-------|
|  | 2019                |             | 2018                            |         | 2019  |    | 2018  |
|  |                     |             | (In tho                         | usands) |       |    |       |
| Stock-based compensation expense charged to:       |                     |             |                                 |         |       |    |       |
| Cost of revenue                                    | \$<br>33            | \$          | 24                              | \$      | 99    | \$ | 64    |
| General and administrative <sup>(1)</sup>          | 661                 |             | 564                             |         | 2,435 |    | 2,695 |
| Sales and marketing                                | 229                 |             | 156                             |         | 606   |    | 575   |
| Research and development                           | 431                 |             | 298                             |         | 1,285 |    | 892   |
| Total stock-based compensation expense             | \$<br>1,354         | \$          | 1,042                           | \$      | 4,425 | \$ | 4,226 |
|  |                     |             |                                 |         |       |    |       |
| Stock-based compensation expense by type of award: |                     |             |                                 |         |       |    |       |
| Options <sup>(1)</sup>                             | \$<br>886           | \$          | 778                             | \$      | 3,022 | \$ | 3,122 |
| RSUs <sup>(1)</sup>                                | 468                 |             | 264                             |         | 1,403 |    | 1,104 |
| Total stock-based compensation expense             | \$<br>1,354         | \$          | 1,042                           | \$      | 4,425 | \$ | 4,226 |

(1) Includes modification of equity awards. See "Modifications of Equity Awards" below.

The Company estimates forfeitures at the time of grant and revises those estimates periodically in subsequent periods if actual forfeitures differ from estimates. The Company uses historical data to estimate pre-vesting option forfeitures and records stock-based compensation expense only for those awards that are expected to vest. All stock-based payment awards are amortized on a straight-line basis over the requisite service periods of the awards, generally the vesting periods. If the Company's actual forfeiture rate is materially different from its estimate, the stock-based compensation expense could be significantly different from what the Company has recorded in the current period.

(Unaudited)

### **Modifications of Equity Awards**

During the nine months ended September 30, 2019, the Company recorded additional stock-based compensation expense of \$0.3 million related to the modification of certain equity awards resulting from the Company's former Chairman of the Board's retirement from service on June 13, 2019.

During the nine months ended September 30, 2018, the Company recorded additional stock-based compensation expense of \$0.9 million primarily related to the modification of certain equity awards resulting from the Company's former President and Chief Executive Officer's resignation on February 24, 2018 and in consideration for his entering into a Settlement Agreement and Release.

#### **Unamortized Stock-Based Compensation Costs**

Stock-based compensation costs related to unvested stock options and RSUs will generally be amortized on a straight-line basis over the remaining average service period of each award. The following table presents the unamortized compensation costs and weighted average service period of all unvested outstanding awards as of September 30, 2019.

|   |    | amortized<br>ensation Costs | Weighted Average<br>Service Period |  |  |
|---|----|-----------------------------|------------------------------------|--|--|
|   | (  | In thousands)               | (In years)                         |  |  |
| Stock options   | \$ | 5,181                       | 2.3                                |  |  |
| RSUs  |    | 3,356                       | 2.8                                |  |  |
| Total unamortized compensation costs, net of adjusted forfeitures | \$ | 8,537                       |                                    |  |  |

#### Vested Stock Options and RSUs

The following table presents the total grant date fair value of stock options and RSUs vested during the period.

|  | <br>Three Months En | eptember 30, | Nine Months Ended September 30, |         |       |    |       |
|--|---------------------|--------------|---------------------------------|---------|-------|----|-------|
|  | 2019                |              | 2018                            |         | 2019  |    | 2018  |
|  |                     |              | (In tho                         | ısands) |       |    |       |
| Stock options  | \$<br>794           | \$           | 554                             | \$      | 3,287 | \$ | 3,071 |
| RSUs   | 575                 |              | 108                             |         | 1,574 |    | 733   |
| Total grant date fair value of stock options and RSUs vested during the period | \$<br>1,369         | \$           | 662                             | \$      | 4,861 | \$ | 3,804 |

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#### **Stock Option Activities**

The following table presents the stock option activities under the Company's 2016 Incentive Plan ("2016 Plan") and Amended and Restated 2008 Equity Incentive Plan.

|   | Number<br>of<br>Shares<br>(In thousands) | <br>Weighted<br>Average<br>Exercise<br>Price<br>(Per share) | Weighted<br>Average<br>Remaining<br>Contractual<br>Life<br>(In years) | Aggregate<br>Intrinsic<br>Value <sup>(1)</sup><br>(In thousands) |        |  |
|---|--|---|---|--|--------|--|
| Balance, December 31, 2018  | 4,982                                    | \$<br>6.36  | 6.6   | \$   | 6,572  |  |
| Granted   | 562                                      | 8.30  |   |  |        |  |
| Exercised   | (1,001)                                  | 5.42  |   | \$   | 4,228  |  |
| Forfeited   | (393)                                    | 8.62  |   |  |        |  |
| Balance, September 30, 2019   | 4,150                                    | \$<br>6.63  | 6.8   | \$   | 11,388 |  |
| Vested and exercisable as of September 30, 2019                                 | 2,837                                    | \$<br>5.83  | 5.9   | \$   | 9,980  |  |
| Vested and exercisable as of September 30, 2019 and expected to vest thereafter | 3,984                                    | \$<br>6.57  | 6.7   | \$   | 11,190 |  |

(1) The aggregate intrinsic value of an exercised option is calculated as the difference between the exercise price of the underlying option and the fair value of the Company's common stock at the time of exercise. The aggregate intrinsic value at September 30, 2019 is calculated as the difference between the exercise price of the underlying outstanding options and the fair value of the Company's common stock as of September 30, 2019 or the last trading day prior to September 30, 2019. The aggregate intrinsic value at December 31, 2018 is calculated as the difference between the exercise price of the underlying outstanding options and the fair value of the fair value of the Company's common stock as of December 31, 2018 or the last trading day prior to December 31, 2018.

#### **Restricted Stock Unit Activities**

The following table presents the RSU activities under the 2016 Plan and includes the RSUs granted under previous plans.

|                             | Number<br>of<br>Shares |    | Weighted<br>Average<br>Grant-Date<br>Fair Value |
|-----------------------------|------------------------|----|---|
|                             | (In thousands)         |    | (Per share)                                     |
| Balance, December 31, 2018  | 463                    | \$ | 8.49  |
| Awarded                     | 411                    |    | 7.78  |
| Vested                      | (182)                  |    | 8.64  |
| Forfeited                   | (99)                   |    | 8.44  |
| Balance, September 30, 2019 | 593                    | _  | 7.97  |

#### Note 11 — Business Segment and Geographic Information

#### **Business Segments**

The Company is an energy solutions provider to industrial fluid flow markets worldwide. The Company manufactures and sells high-efficiency energy recovery devices ("ERDs") and pumps as well as related products and services. The Company's chief operating decision-maker ("CODM") is the chief executive officer.

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(Unaudited)

The Company's reportable segments consist of the Water Segment and the Oil & Gas Segment. These segments are based on the industries in which the products are sold, the type of products sold and the related products and services. The Water Segment consists of revenue associated with products sold for use in reverse osmosis desalination as well as the related identifiable expenses. The Oil & Gas Segment consists of revenue associated with products sold for use in gas processing, chemical processing and hydraulic fracturing as well as license and development revenue associated therewith. Operating income (loss) for each segment excludes other income and expenses and certain corporate expenses managed outside the operating segment such as income taxes and other separately managed general and administrative expenses not related to the identified segments. Assets and liabilities are reviewed at the consolidated level by the CODM and are not accounted for by segment. The CODM allocates resources to and assesses the performance of each operating segment using information about its revenue and operating income (loss).

The following tables present a summary of the Company's financial information by segment.

|                                    | <br>Three Months Ended September 30, 2019 |    |           |    |         |         | Nine Months Ended September 30, 2019 |    |           |    |        |  |
|------------------------------------|---|----|-----------|----|---------|---------|--------------------------------------|----|-----------|----|--------|--|
|                                    | <br>Water                                 |    | Oil & Gas |    | Total   |         | Water                                |    | Oil & Gas |    | Total  |  |
|                                    |   |    |           |    | (In tho | usands) | 1                                    |    |           |    |        |  |
| Product revenue                    | \$<br>21,752                              | \$ | —         | \$ | 21,752  | \$      | 56,946                               | \$ | 104       | \$ | 57,050 |  |
| Product cost of revenue            | 5,425                                     |    | —         |    | 5,425   |         | 15,655                               |    | 188       |    | 15,843 |  |
| Product gross profit (loss)        | <br>16,327                                |    | —         |    | 16,327  |         | 41,291                               |    | (84)      |    | 41,207 |  |
| License and development revenue    | —   |    | 3,098     |    | 3,098   |         | —                                    |    | 10,391    |    | 10,391 |  |
| Operating expenses                 |   |    |           |    |         |         |                                      |    |           |    |        |  |
| General and administrative         | 359                                       |    | 431       |    | 790     |         | 1,456                                |    | 1,207     |    | 2,663  |  |
| Sales and marketing                | 1,850                                     |    | 92        |    | 1,942   |         | 5,058                                |    | 674       |    | 5,732  |  |
| Research and development           | 886                                       |    | 5,667     |    | 6,553   |         | 2,794                                |    | 13,335    |    | 16,129 |  |
| Amortization of intangibles        | 156                                       |    | _         |    | 156     |         | 469                                  |    | —         |    | 469    |  |
| Total operating expenses           | <br>3,251                                 |    | 6,190     |    | 9,441   |         | 9,777                                |    | 15,216    |    | 24,993 |  |
| Operating income (loss)            | \$<br>13,076                              | \$ | (3,092)   |    | 9,984   | \$      | 31,514                               | \$ | (4,909)   |    | 26,605 |  |
| Less: Corporate operating expenses |   |    |           |    | 5,413   |         |                                      |    |           |    | 15,330 |  |
| Income from operations             |   |    |           |    | 4,571   |         |                                      |    |           |    | 11,275 |  |
| Other income                       |   |    |           |    | 495     |         |                                      |    |           |    | 1,474  |  |
| Income before income taxes         |   |    |           | \$ | 5,066   |         |                                      |    |           | \$ | 12,749 |  |

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|                                    | <br>Three Months Ended September 30, 2018 |    |           |    |         | Nine Months Ended September 30, 2018 |        |    |           |    |        |
|------------------------------------|---|----|-----------|----|---------|--------------------------------------|--------|----|-----------|----|--------|
|                                    | <br>Water                                 |    | Oil & Gas |    | Total   |                                      | Water  |    | Oil & Gas |    | Total  |
|                                    |   |    |           |    | (In tho | usands                               | )      |    |           |    |        |
| Product revenue                    | \$<br>18,464                              | \$ | 114       | \$ | 18,578  | \$                                   | 46,628 | \$ | 414       | \$ | 47,042 |
| Product cost of revenue            | 4,851                                     |    | 171       |    | 5,022   |                                      | 13,719 |    | 593       |    | 14,312 |
| Product gross profit (loss)        | <br>13,613                                |    | (57)      |    | 13,556  |                                      | 32,909 |    | (179)     |    | 32,730 |
| License and development revenue    | _   |    | 3,661     |    | 3,661   |                                      | _      |    | 9,768     |    | 9,768  |
| Operating expenses                 |   |    |           |    |         |                                      |        |    |           |    |        |
| General and administrative         | 470                                       |    | 373       |    | 843     |                                      | 1,441  |    | 1,395     |    | 2,836  |
| Sales and marketing                | 1,435                                     |    | 335       |    | 1,770   |                                      | 4,243  |    | 997       |    | 5,240  |
| Research and development           | 545                                       |    | 3,713     |    | 4,258   |                                      | 1,019  |    | 10,753    |    | 11,772 |
| Amortization of intangibles        | 158                                       |    | —         |    | 158     |                                      | 474    |    | —         |    | 474    |
| Total operating expenses           | <br>2,608                                 |    | 4,421     |    | 7,029   |                                      | 7,177  |    | 13,145    |    | 20,322 |
| Operating income (loss)            | \$<br>11,005                              | \$ | (817)     |    | 10,188  | \$                                   | 25,732 | \$ | (3,556)   |    | 22,176 |
| Less: Corporate operating expenses |   |    |           |    | 4,538   |                                      |        |    |           |    | 13,617 |
| Income from operations             |   |    |           |    | 5,650   |                                      |        |    |           |    | 8,559  |
| Other income                       |   |    |           |    | 347     |                                      |        |    |           |    | 976    |
| Income before income taxes         |   |    |           | \$ | 5,997   |                                      |        |    |           | \$ | 9,535  |

### **Geographic Segments**

The following table presents the Company's product revenue by geographic locations. The geographic information includes product revenue from our domestic and international customers based on the customers' requested delivery locations, except for certain cases in which the customer directed the Company to deliver its products to a location that differs from the known ultimate location of use. In such cases, the ultimate location of use rather than the delivery location.

|  | Three Months End | ed September 30, | Nine Months End | led September 30, |
|--|------------------|------------------|-----------------|-------------------|
|  | 2019             | 2018             | 2019            | 2018              |
| Product revenue by geographic location:    |                  |                  |                 |                   |
| United States                              | 2%               | 2%               | 2%              | 3%                |
| International                              | 98%              | 98%              | 98%             | 97%               |
| Total product revenue                      | 100%             | 100%             | 100%            | 100%              |
|  |                  |                  |                 |                   |
| Product revenue by country: <sup>(1)</sup> |                  |                  |                 |                   |
| Saudi Arabia                               | 38%              | 52%              | 27%             | 38%               |
| United Arab Emirates                       | **               | **               | 12%             | **                |
| Egypt                                      | **               | **               | **              | 14%               |
| China                                      | **               | 11%              | **              | 10%               |
| Others <sup>(2)</sup>                      | 62%              | 37%              | 61%             | 38%               |
| Total                                      | 100%             | 100%             | 100%            | 100%              |

(1) Countries representing more than 10% of product revenues for the periods presented.

(2) Countries in the aggregate, individually representing less than 10% of product revenues for the periods presented.

\*\* Zero or less than 10%.

All of the Company's long-lived assets were located in the United States at September 30, 2019 and December 31, 2018.

#### Note 12 — Concentrations

#### **Product Revenue Concentration**

The following table presents customers accounting for 10% or more of the Company's product revenue by segment.

|            |         | Three Months En | ded September 30, | Nine Months Ended September |      |  |  |
|------------|---------|-----------------|-------------------|-----------------------------|------|--|--|
|            | Segment | 2019            | 2018              | 2019                        | 2018 |  |  |
| Customer A | Water   | **              | **                | 17%                         | **   |  |  |
| Customer B | Water   | 26%             | **                | 10%                         | **   |  |  |
| Customer C | Water   | **              | 49%               | **                          | 19%  |  |  |
| Customer D | Water   | 11%             | **                | **                          | 14%  |  |  |
| Customer E | Water   | **              | **                | **                          | 12%  |  |  |

\*\* Zero or less than 10%.

One international Oil & Gas Segment customer accounts for 100% of the Company's license and development revenue for the three and nine months ended September 30, 2019 and 2018.

### Accounts Receivable and Contract Asset Concentration

The following table present customers accounting for 10% or more of the Company's combined accounts receivable and contract assets by segment.

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|            | Segment   | September 30,<br>2019 | December 31,<br>2018 |
|------------|-----------|-----------------------|----------------------|
| Customer A | Water     | 26%                   | **                   |
| Customer B | Water     | 25%                   | **                   |
| Customer D | Water     | 11%                   | **                   |
| Customer F | Oil & Gas | **                    | 26%                  |
| Customer G | Water     | **                    | 20%                  |
| Customer H | Water     | **                    | 11%                  |

\*\* Zero or less than 10%.

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#### Item 2 — Management's Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q for the three and nine months ended September 30, 2019 and 2018, including select information for the year ended December 31, 2018 and including "Part I, Item 2 – Management's Discussion and Analysis of Financial Condition and Results of Operations" (the "MD&A") and certain information incorporated by reference, contain forward-looking statements within the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements in this report include, but are not limited to, statements about our expectations, objectives, anticipations, plans, hopes, beliefs, intentions or strategies regarding the future.

Forward-looking statements represent our current expectations about future events, are based on assumptions, and involve risks and uncertainties. If the risks or uncertainties occur or the assumptions prove incorrect, then our results may differ materially from those set forth or implied by the forwardlooking statements. Our forward-looking statements are not guarantees of future performance or events.

Words such as "expects," "anticipates," "aims," "projects," "intends," "plans," "believes," "estimates," "seeks," variations of such words and similar expressions are also intended to identify such forward-looking statements. These forward-looking statements are subject to risks, uncertainties and assumptions that are difficult to predict; therefore, actual results may differ materially and adversely from those expressed in any forward-looking statements. Readers are directed to risks and uncertainties identified under "Part II, Item 1A – Risk Factors" and elsewhere in this report for factors that may cause actual results to be different from those expressed in these forward-looking statements. Except as required by law, we undertake no obligation to revise or update publicly any forward-looking statements for any reason.

Forward-looking statements in this report include, without limitation, statements about the following:

- our belief that levels of gross profit margin are sustainable to the extent that volume grows, we experience a favorable product mix, pricing remains stable and we continue to realize cost savings through production efficiencies and enhanced yields;
- our plan to improve our existing energy recovery devices and to develop and manufacture new and enhanced versions of these devices;
- our belief that our PX<sup>®</sup> energy recovery devices are the most cost-effective energy recovery devices over time and will result in low life-cycle costs;
- our belief that our turbocharger devices have long operating lives;
- our objective of finding new applications for our technology and developing new products for use outside of desalination, including oil & gas applications;
- our expectation that our expenses for research and development and sales and marketing may increase as a result of diversification into markets outside of desalination;
- our expectation that we will continue to rely on sales of our energy recovery devices in the desalination market for a substantial portion of our revenue, and that new desalination markets, including the U.S., will provide revenue opportunities to us;
- our ability to meet projected new product development dates, anticipated cost reduction targets or revenue growth objectives for new products;
- our belief that we can commercialize the VorTeq<sup>™</sup> hydraulic fracturing system;
- our belief that the VorTeq hydraulic fracturing system enables oilfield services ("OFS") companies to migrate to more efficient pumping technology;
- our belief that we will be able to enter into a long-term licensing agreement to bring the  $MTeq^{TM}$  solution to market;
- our belief that customers will accept and adopt our new products;
- our belief that our current facilities will be adequate for the foreseeable future;
- our expectation that sales outside of the U.S. will remain a significant portion of our revenue;
- the timing of our receipt of payment for products or services from our customers;
- our belief that our existing cash balances and cash generated from our operations will be sufficient to meet our anticipated liquidity needs for the foreseeable future, with the exception of a decision to enter into an acquisition and/or fund investments in our latest technology arising from rapid market adoption that could require us to seek additional equity or debt financing;
- our expectation that, as we expand our international sales, a portion of our revenue could be denominated in foreign currencies and the impact of changes in exchange rates on our cash and cash equivalents and operating results;

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- our expectations of the impact of the U.S. Tax Cuts and Jobs Act ("Tax Act");
- our belief that new markets will grow in the water desalination market;
- our expectation that we will be able to enforce our intellectual property rights;
- our expectation that the adoption of new accounting standards will not have a material impact on our financial position or results of operations;
- the outcome of proceedings, lawsuits, disputes and claims;
- the impact of losses due to indemnification obligations; and
- the impact of changes in internal control over financial reporting.

You should not place undue reliance on these forward-looking statements, which reflect management's opinions only as of the date of the filing of this Quarterly Report on Form 10-Q. All forward-looking statements included in this document are subject to certain risks and uncertainties which could cause actual results to differ materially from those projected in the forward-looking statements, as disclosed from time to time in our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K, as well as in our Annual Reports to Stockholders and in "Part II, Item 1A – Risk Factors" within this Quarterly Report on Form 10-Q. In preparing the MD&A below, we presume the readers have access to and have read the MD&A in our Annual Report on Form 10-K for the year ended December 31, 2018, pursuant to Instruction 2 to paragraph (b) of Item 303 of Regulation S-K. We assume no obligation to update any such forward-looking statements. It is important to note that our actual results could differ materially from the results set forth or implied by our forward-looking statements.

We provide our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, Proxy Statements, Forms 3, 4 and 5 filed by or on behalf of directors, executive officers and certain large shareholders, and any amendments to those documents filed or furnished pursuant to the Securities Exchange Act of 1934, free of charge on the Investor Relations section of our website, www.energyrecovery.com. These filings will become available as soon as reasonably practicable after such material is electronically filed with or furnished to the SEC. From time to time, we may use our website as a channel of distribution of material company information.

We also make available in the Investor Relations section of our website our corporate governance documents including our code of business conduct and ethics and the charters of the audit, compensation and nominating and governance committees. These documents, as well as the information on the website, are not intended to be part of this Quarterly Report on Form 10-Q. We use the Investor Relations section of our website as a means of complying with our disclosure obligations under Regulation FD. Accordingly, you should monitor the Investor Relations section of our website in addition to following our press releases, SEC filings and public conference calls and webcasts.

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#### Overview

Energy Recovery, Inc. (the "Company", "Energy Recovery", "we", "our" and "us") (Nasdaq: ERII) is an engineering-driven technology company that engineers, designs, manufactures and supplies solutions for industrial fluid flow processes. We offer technologies, which can drive meaningful, immediate cost savings and operational efficiencies for our customers. We currently operate in two markets - water and oil & gas - and our products are utilized in these markets to either recycle and convert wasted pressure energy into a usable asset or to preserve pumps that are subject to hostile processing environments.

Energy Recovery was incorporated in Virginia in 1992 and reincorporated in Delaware in 2001. Our headquarters and principal research, development and manufacturing facility is located in California. We are also constructing a new facility in Texas, which we expect to move into in the fourth quarter of 2019, which will serve as a new commercial development center for oil and gas field testing and training. We maintain direct sales offices and technical support centers in Europe, the Middle East and Asia.

Our reportable operating segments consist of the Water Segment and the Oil & Gas Segment. These segments are based on the industries in which the technology solutions are sold, the type of energy recovery device or other technology sold and the related solution and service.

#### Water Segment

Our Water Segment consists of revenues and expenses associated with solutions sold for use in seawater, brackish and wastewater reverse osmosis desalination. Our Water Segment revenue is principally derived from the sale of energy recovery devices ("ERDs") and high-pressure and circulation pumps to our mega-project ("MPD"), original equipment manufacturer ("OEM") and after-market ("AM") channels. MPD sales are typically made to global engineering, procurement and construction ("EPC") firms to build very large desalination plants worldwide. Our typical MPD sale consists of our PX Pressure Exchangers<sup>®</sup> ("PXs"), and each MPD sale represents revenue opportunities generally ranging from \$1 million to \$10 million. Our packaged solutions to OEMs include PXs, turbochargers, high-pressure pumps and circulation "booster" pumps for integration and use in small- to medium-sized desalination plants. OEM projects typically represent revenue opportunities of up to \$1 million. Our existing and expanding installed base of ERD and pump products in water plants has created a growing customer base comprised of plant operators and service providers who purchase spare parts, replacement parts and service contracts through our AM channel.

#### **Oil & Gas Segment**

Our Oil & Gas Segment consists primarily of license and development revenue and expenses associated with solutions for use in hydraulic fracturing, gas processing and chemical processing. In the past several years, we have invested significant research and development and sales and marketing costs to expand our business into pressurized fluid flow industries within the oil and gas industry.

#### **Total Revenue**

|                                 |              | Three Months End      |                    |                       |    |       |        |  |  |
|---------------------------------|--------------|-----------------------|--------------------|-----------------------|----|-------|--------|--|--|
|                                 | 2019         |                       | 201                | 2018                  |    |       | Change |  |  |
|                                 | \$           | % of Total<br>Revenue | \$                 | % of Total<br>Revenue |    | \$    | %      |  |  |
|                                 |              |                       | (In thousands, exc | ept percentages)      |    |       |        |  |  |
| Water                           | \$<br>21,752 | 88%                   | \$ 18,464          | 83%                   | \$ | 3,288 | 18 %   |  |  |
| Oil & Gas                       | —            | —%                    | 114                | 1%                    |    | (114) | (100)% |  |  |
| Product revenue                 | <br>21,752   | 88%                   | 18,578             | 84%                   |    | 3,174 | 17 %   |  |  |
| License and development revenue | 3,098        | 12%                   | 3,661              | 16%                   |    | (563) | (15)%  |  |  |
| Total revenue                   | \$<br>24,850 | 100%                  | \$ 22,239          | 100%                  | \$ | 2,611 | 12 %   |  |  |

#### Water Segment

During the three months ended September 30, 2019, compared to the three months ended September 30, 2018, Water Segment product revenue increased by \$3.3 million, or 18%, due primarily to an increase of shipments across all channels, including AM, MPD and OEM channels. Significant variability from quarter to quarter is typical, and year on year quarterly comparisons are not necessarily indicative of the trend for the full year due to these variations.

#### Oil & Gas Segment

During the three months ended September 30, 2019, compared to the three months ended September 30, 2018, Oil & Gas Segment product revenue decreased by \$0.1 million as there were no product sales in the third quarter of 2019. Our Oil & Gas Segment revenue, which is primarily comprised of license and development revenue that is calculated as a percentage of Cost to Total Cost, decreased by \$0.6 million, or 15%, in the three months ended September 30, 2019, compared to the three months ended September 30, 2018, due primarily to an increase in total estimated project costs.

|                                 |              | Nine Months End       |                   |                       |             |        |       |
|---------------------------------|--------------|-----------------------|-------------------|-----------------------|-------------|--------|-------|
|                                 | 2019         |                       | 201               | 2018                  |             |        | ge    |
|                                 | \$           | % of Total<br>Revenue | \$                | % of Total<br>Revenue | \$          |        | %     |
|                                 |              |                       | (In thousands, ex | cept percentages)     |             |        |       |
| Water                           | \$<br>56,946 | 85%                   | \$ 46,628         | 82%                   | <b>\$</b> 1 | 10,318 | 22 %  |
| Oil & Gas                       | 104          | —%                    | 414               | 1%                    |             | (310)  | (75)% |
| Product revenue                 | <br>57,050   | 85%                   | 47,042            | 83%                   | 1           | 10,008 | 21 %  |
| License and development revenue | 10,391       | 15%                   | 9,768             | 17%                   |             | 623    | 6 %   |
| Total revenue                   | \$<br>67,441 | 100%                  | \$ 56,810         | 100%                  | <b>\$</b> 1 | 10,631 | 19 %  |

#### Water Segment

During the nine months ended September 30, 2019, compared to the nine months ended September 30, 2018, Water Segment product revenue increased by \$10.3 million, or 22%, due primarily to an increase of shipments across all channels, including AM, MPD and OEM channels.

#### Oil & Gas Segment

During the nine months ended September 30, 2019, compared to the nine months ended September 30, 2018, Oil & Gas Segment product revenue decreased by \$0.3 million. Our Oil & Gas Segment revenue, which is primarily comprised of license and development revenue, increased by \$0.6 million, or 6%, in the nine months ended September 30, 2019, compared to the nine months ended September 30, 2018, due primarily to an increase in total estimated project costs.

#### Product Gross Profit and Gross Margin

Product gross profit represents our product revenue less our product cost of revenue. Our product cost of revenue consists primarily of raw materials, personnel costs (including stock-based compensation), manufacturing overhead, warranty costs, depreciation expense and manufactured components.

|                                       | <br>Tł                        |                 |                           |                 |    |        |
|---------------------------------------|-------------------------------|-----------------|---------------------------|-----------------|----|--------|
|                                       | 2019                          |                 | 2018                      |                 |    |        |
|                                       | <br>Gross Profit<br>(Deficit) | Gross<br>Margin | Gross Profit<br>(Deficit) | Gross<br>Margin |    | Change |
|                                       |                               |                 |                           |                 |    |        |
| Water                                 | \$<br>16,327                  | 75.1%           | \$ 13,613                 | 73.7 %          | \$ | 2,714  |
| Oil & Gas                             |                               | %               | (57)                      | (50.0)%         |    | 57     |
| Product gross profit and gross margin | \$<br>16,327                  | 75.1%           | \$ 13,556                 | 73.0%           | \$ | 2,771  |

During the three months ended September 30, 2019, compared to the three months ended September 30, 2018, product gross profit increased \$2.8 million, or 20.4%, due primarily to a \$2.7 million increase in Water Segment product gross profit related to higher volumes of products sold, in particular, increased sales of PXs, and favorable price and product mix.

Product gross margin increased by 210 basis points to 75.1% in the three months ended September 30, 2019, compared to 73.0% in the three months ended September 30, 2018. This increase was largely driven by favorable price and product mix, continued improvements in manufacturing efficiencies and higher production levels in the Water Segment to support increased demand.

|                                       | <br>Ni                   |                 |                           |                 |    |        |
|---------------------------------------|--------------------------|-----------------|---------------------------|-----------------|----|--------|
|                                       | 2019                     |                 | 2018                      |                 |    |        |
|                                       | ross Profit<br>(Deficit) | Gross<br>Margin | Gross Profit<br>(Deficit) | Gross<br>Margin |    | Change |
|                                       |                          |                 |                           |                 |    |        |
| Water                                 | \$<br>41,291             | 72.5 %          | \$ 32,909                 | 70.6 %          | \$ | 8,382  |
| Oil & Gas                             | (84)                     | (80.8)%         | (179)                     | ) (43.2)%       |    | 95     |
| Product gross profit and gross margin | \$<br>41,207             | 72.2%           | \$ 32,730                 | 69.6%           | \$ | 8,477  |

During the nine months ended September 30, 2019, compared to the nine months ended September 30, 2018, product gross profit increased \$8.5 million, or 25.9%, due primarily to a \$8.4 million increase in Water Segment product gross profit related to higher volumes of products sold, in particular, increased sales of PXs, and favorable price and product mix.

Product gross margin increased by 260 basis points to 72.2% in the nine months ended September 30, 2019, compared to 69.6% in the nine months ended September 30, 2018. This increase was largely driven by favorable price and product mix, continued improvements in manufacturing efficiencies and higher production levels in the Water Segment to support increased demand.

#### **Operating Expenses**

|                              | <br>Three Months Ended September 30, 2019 |    |           |    |         | Three Months Ended September 30, 2018 |       |    |           |    |        |
|------------------------------|---|----|-----------|----|---------|---------------------------------------|-------|----|-----------|----|--------|
|                              | <br>Water                                 |    | Oil & Gas |    | Total   |                                       | Water |    | Oil & Gas |    | Total  |
|                              |   |    |           |    | (In tho | usand                                 | ls)   |    |           |    |        |
| Operating expenses           |   |    |           |    |         |                                       |       |    |           |    |        |
| General and administrative   | \$<br>359                                 | \$ | 431       | \$ | 790     | \$                                    | 470   | \$ | 373       | \$ | 843    |
| Sales and marketing          | 1,850                                     |    | 92        |    | 1,942   |                                       | 1,435 |    | 335       |    | 1,770  |
| Research and development     | 886                                       |    | 5,667     |    | 6,553   |                                       | 545   |    | 3,713     |    | 4,258  |
| Amortization of intangibles  | 156                                       |    | 0         |    | 156     |                                       | 158   |    | 0         |    | 158    |
| Total operating expenses     | \$<br>3,251                               | \$ | 6,190     |    | 9,441   | \$                                    | 2,608 | \$ | 4,421     |    | 7,029  |
| Corporate operating expenses |   |    |           |    | 5,413   |                                       |       |    |           |    | 4,538  |
| Total operating expenses     |   |    |           | \$ | 14,854  |                                       |       |    |           | \$ | 11,567 |

#### **Operating Expenses - Segment**

Water Segment operating expenses were \$3.3 million for the three months ended September 30, 2019, compared to \$2.6 million for the three months ended September 30, 2018, an increase of \$0.6 million, or 25%, due primarily to higher sales and marketing ("S&M") expenses of \$0.4 million and research and development ("R&D") expenses of \$0.3 million, partially offset by lower general and administrative ("G&A") expenses of \$0.1 million. Our higher S&M expenses are due primarily to higher employee headcount and personnel-related costs. The higher R&D expense is due primarily to both the expansion of our current product offering as well as to the improvement of existing technologies.

Oil & Gas Segment operating expenses were \$6.2 million for the three months ended September 30, 2019, compared to \$4.4 million for the three months ended September 30, 2018, an increase of \$1.8 million, or 40%, due primarily to an increase in R&D expense of \$2.0 million, due primarily to higher testing supplies expenditures, employee headcount and personnel-related expenses and equipment depreciation, partially offset by lower S&M costs of \$0.2 million.

Corporate operating expenses were \$5.4 million for the three months ended September 30, 2019, compared to \$4.5 million for the three months ended September 30, 2018, an increase of \$0.9 million, or 19%, due primarily to higher employee headcount and other personnel-related expenses, partially offset by lower professional services costs.

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### Total Operating Expenses

Total operating expenses were \$14.9 million for the three months ended September 30, 2019, compared to \$11.6 million for the three months ended September 30, 2018, an increase \$3.3 million, or 28%, due primarily to increases of \$2.4 million in R&D expenses, \$0.5 million in S&M expenses, and \$0.4 million in G&A expenses. Total operating expenses were 60% of total revenue for the three months ended September 30, 2019, as compared to 52% of total revenue for the three months ended September 30, 2018, an increase of 800 basis points.

G&A expenses were \$5.7 million for the three months ended September 30, 2019, compared to \$5.3 million for the three months ended September 30, 2018, an increase of \$0.4 million, or 8%, due primarily to an increase in employee headcount and other personnel-related costs of \$0.5 million and other costs of \$0.2 million, partially offset by lower professional services costs of \$0.3 million.

S&M expenses were \$2.4 million for the three months ended September 30, 2019, compared to \$1.9 million for the three months ended September 30, 2018, an increase of \$0.5 million, or 26%, due primarily to an increase in employee headcount and other personnel-related costs of \$0.4 million and marketing costs of \$0.1 million.

R&D expenses were \$6.6 million for the three months ended September 30, 2019, compared to \$4.3 million for the three months ended September 30, 2018, an increase of \$2.4 million, or 55%, due primarily to higher testing supplies expenditures of \$1.1 million, depreciation expense of certain test equipment of \$0.7 million, an increase in employee headcount and personnel-related costs of \$0.5 million, and facility costs of \$0.1 million.

Amortization of intangible assets is related to finite-lived intangible assets acquired as a result of our purchase of Pump Engineering, LLC in December 2009. Amortization expense in the three months ended September 30, 2019, compared to the three months ended September 30, 2018, did not materially change.

|                              | <br>Nine Months Ended September 30, 2019 |    |           |    |         | Nine Months Ended September 30, 2018 |       |    |           |    |        |
|------------------------------|--|----|-----------|----|---------|--------------------------------------|-------|----|-----------|----|--------|
|                              | Water                                    |    | Oil & Gas |    | Total   |                                      | Water |    | Oil & Gas |    | Total  |
|                              |  |    |           |    | (In tho | usands                               | )     |    |           |    |        |
| Operating expenses           |  |    |           |    |         |                                      |       |    |           |    |        |
| General and administrative   | \$<br>1,456                              | \$ | 1,207     | \$ | 2,663   | \$                                   | 1,441 | \$ | 1,395     | \$ | 2,836  |
| Sales and marketing          | 5,058                                    |    | 674       |    | 5,732   |                                      | 4,243 |    | 997       |    | 5,240  |
| Research and development     | 2,794                                    |    | 13,335    |    | 16,129  |                                      | 1,019 |    | 10,753    |    | 11,772 |
| Amortization of intangibles  | 469                                      |    | _         |    | 469     |                                      | 474   |    | _         |    | 474    |
| Total operating expenses     | \$<br>9,777                              | \$ | 15,216    |    | 24,993  | \$                                   | 7,177 | \$ | 13,145    |    | 20,322 |
| Corporate operating expenses |  |    |           |    | 15,330  |                                      |       |    |           |    | 13,617 |
| Total operating expenses     |  |    |           | \$ | 40,323  |                                      |       |    |           | \$ | 33,939 |

#### **Operating Expenses - Segment**

Water Segment operating expenses were \$9.8 million for the nine months ended September 30, 2019, compared to \$7.2 million for the nine months ended September 30, 2018, an increase of \$2.6 million, or 36%, due primarily to a \$1.8 million increase in R&D expense and a \$0.8 million in S&M expense. Our higher S&M expenses are due primarily to higher employee headcount and personnel-related costs. The higher R&D expense is due primarily to both the expansion of our current product offering as well as to the improvement of existing technologies.

Oil & Gas Segment operating expenses were \$15.2 million for the nine months ended September 30, 2019, compared to \$13.1 million for the nine months ended September 30, 2018, an increase of \$2.1 million, or 16%, due primarily to an increase in R&D expense of \$2.6 million, partially offset by decreases of \$0.2 million and \$0.3 million in G&A and S&M expenses, respectively. The increase in expenditures is due primarily to the commercialization of new technologies.

Corporate operating expenses were \$15.3 million for the nine months ended September 30, 2019, compared to \$13.6 million for the nine months ended September 30, 2018, an increase of \$1.7 million, or 13%, due primarily to higher employee headcount and personnel-related expenses, partially offset by lower professional services costs and equipment depreciation expenses.

### Total Operating Expenses

Total operating expenses were \$40.3 million for the nine months ended September 30, 2019, compared to \$33.9 million for the nine months ended September 30, 2018, an increase of \$6.4 million, or 19%, due primarily to increase of \$4.6 million in R&D expense, \$1.1 million in S&M expense, and \$0.8 million in G&A expense. Total operating expenses were 60% of total revenue for both of the nine months ended September 30, 2019 and 2018.

G&A expenses were \$16.8 million for the nine months ended September 30, 2019, compared to \$16.0 million for the nine months ended September 30, 2018, an increase of \$0.8 million, or 5%, due primarily to an increase in employee headcount and other personnel-related costs of \$1.3 million, partially offset by lower professional services costs of \$0.3 million, equipment depreciation of \$0.1 million, and other costs of \$0.1 million.

S&M expenses were \$6.7 million for the nine months ended September 30, 2019, compared to \$5.6 million for the nine months ended September 30, 2018, an increase of \$1.1 million, or 19%, due primarily to an increase in employee headcount and other personnel-related costs of \$0.7 million, outside commission costs of \$0.3 million, and marketing costs of \$0.2 million, partially offset by lower other costs of \$0.1 million.

R&D expenses were \$16.4 million for the nine months ended September 30, 2019, compared to \$11.8 million for the nine months ended September 30, 2018, an increase of \$4.6 million, or 39%, due primarily to higher testing supplies expenditures of \$1.8 million, higher employee headcount and personnel-related costs of \$1.5 million, higher depreciation expense of certain test equipment of \$0.9 million, and loss on disposal of assets of \$0.4 million.

Amortization of intangible assets is related to finite-lived intangible assets acquired as a result of our purchase of Pump Engineering, LLC in December 2009. Amortization expense in the nine months ended September 30, 2019, compared to the nine months ended September 30, 2018, did not materially change.

#### Other Income, Net

|                                  | <br>Three Months Ended September 30,   |                       |        |                       |  |  |  |
|----------------------------------|--|-----------------------|--------|-----------------------|--|--|--|
|                                  | 2019                                   |                       | 2018   |                       |  |  |  |
|                                  | <br>\$                                 | % of Total<br>Revenue | \$     | % of Total<br>Revenue |  |  |  |
|                                  | <br>(In thousands, except percentages) |                       |        |                       |  |  |  |
| Other income:                    |  |                       |        |                       |  |  |  |
| Interest income                  | \$<br>500                              | 2.0%                  | \$ 369 | 1.7 %                 |  |  |  |
| Other non-operating expense, net | (5)                                    | —%                    | (22)   | (0.1)%                |  |  |  |
| Total other income, net          | \$<br>495                              | 2.0%                  | \$ 347 | 1.6 %                 |  |  |  |
|                                  |  |                       |        |                       |  |  |  |

Total other income, net, increased \$0.1 million during the three months ended September 30, 2019, compared to the three months ended September 30, 2018, due primarily to an increase in interest income.

|                                  | <br>Nine Months Ended September 30,    |                       |    |       |                       |  |  |
|----------------------------------|--|-----------------------|----|-------|-----------------------|--|--|
|                                  | 2019                                   |                       |    | 2018  |                       |  |  |
|                                  | \$                                     | % of Total<br>Revenue |    | \$    | % of Total<br>Revenue |  |  |
|                                  | <br>(In thousands, except percentages) |                       |    |       |                       |  |  |
| Other income:                    |  |                       |    |       |                       |  |  |
| Interest income                  | \$<br>1,551                            | 2.3%                  | \$ | 1,043 | 1.8%                  |  |  |
| Interest expense                 | _                                      | 0.0%                  |    | (1)   | 0.0%                  |  |  |
| Other non-operating expense, net | (77)                                   | (0.1)%                |    | (66)  | (0.1)%                |  |  |
| Total other income, net          | \$<br>1,474                            | 2.2%                  | \$ | 976   | 1.7%                  |  |  |

Total other income, net, increased \$0.5 million during the nine months ended September 30, 2019, compared to the nine months ended September 30, 2018, due primarily to an increase in interest income.

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#### **Income Taxes**

For the nine months ended September 30, 2019, we recognized an income tax expense of \$1.2 million, which included a discrete tax benefit of \$1.0 million. The discrete tax benefit included a deferred tax benefit of \$1.0 million related to an increase in prior year U.S. federal research and development credits and a discrete tax benefit of \$0.4 million related to tax deductions from stock-based compensation, partially offset by deferred tax expense of \$0.4 million primarily related to a remeasurement of our state deferred tax assets due to an adjustment to our estimated blended state effective tax rate.

For the nine months ended September 30, 2018, we recognized an income tax benefit of \$10.1 million, which included a discrete tax benefit of \$12.4 million. The discrete tax benefit included a tax benefit of \$11.6 million related to the income tax effects of a tax election related to a change to our international tax structure in Ireland that was effective in the second quarter of 2018. This resulted in a deferred tax asset related to tax expense recorded on earnings and profits under the U.S. Tax Cut and Jobs Act on deferred revenue not yet recognized under U.S. GAAP. In addition, the discrete tax benefit also included a \$0.6 million discrete tax benefit related to tax deductions from stock-based compensation.

The effective tax rate for the nine months ended September 30, 2019 and 2018 was 9.6% and (106.3)%, respectively. Excluding the discrete tax income tax items, the effective tax rate for the nine months ended September 30, 2019 and 2018 was 17.7% and 24.0%, respectively. The effective tax rate for September 30, 2018 was adversely impacted by the full valuation allowance related to the losses in our Irish operations.

#### Liquidity and Capital Resources

#### Overview

Our primary source of cash for funding our operations and capital expenditures has been proceeds from customer payments for our products and services and the issuance of common stock.

As of September 30, 2019, our principal sources of liquidity consisted of: (i) unrestricted cash and cash equivalents of \$29.7 million, (ii) short-term investments of \$59.9 million that are primarily invested in marketable debt instruments such as corporate notes and bonds and U.S. Treasury securities, and (iii) accounts receivable, net of allowances of \$20.8 million. We invest cash not needed for current operations predominantly in high-quality, investment-grade, marketable debt instruments with the intent to make such funds available for operating purposes as needed.

As of September 30, 2019 and December 31, 2018, we had \$1.1 million and \$4.1 million, respectively, of short-term contract assets which represents unbilled receivables. In the Water Segment, we had contract assets of \$1.1 million pertaining to customer contractual holdback provisions, pursuant to which we will invoice the final retention payment(s) due under certain sales contracts in the next 12 months as of September 30, 2019. The customer holdbacks represent amounts intended to provide a form of security for the customer and, accordingly, these contract assets have not been discounted to present value. In the Oil & Gas Segment, there were no unbilled project costs at September 30, 2019.

#### Loan Agreements

On January 27, 2017, we entered into a loan and pledge agreement (the "Loan and Pledge Agreement") with a financial institution. The Loan and Pledge Agreement provides for a committed revolving credit line of \$16.0 million and an uncommitted revolving credit line of \$4.0 million. Under the Loan and Pledge Agreement, we are allowed to borrow and request letters of credit against the eligible assets held from time to time in the pledged account maintained with the financial institution. Stand-by letters of credit ("SBLCs") are secured by pledged U.S. investments and there is no cash collateral balance required. SBLCs are subject to fees, in an amount equal to 0.7% per annum of the face amount of the letter of credit, that are payable quarterly and are non-refundable. Revolving loans incur interest per annum at a base rate equal to the LIBOR rate plus 1.5%. Any default bears the aforementioned interest rate plus an additional 2%. The unused portion of the credit line is subject to a fee equal to the product of 0.2% per annum multiplied by the difference, if positive, between \$16.0 million and the average daily balance of all advances under the committed facility plus aggregate average daily undrawn amounts of all letters of credit issued under the committed facility during the immediately preceding month or portion thereof.

The Loan and Pledge Agreement was amended on March 17, 2017 to increase the amount of allowable SBLCs held with other financial institutions from \$4.1 million to \$5.1 million.

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The Loan and Pledge Agreement was further amended on March 30, 2018 to extend the termination date of the Loan and Pledge Agreement from March 31, 2018 to March 31, 2020. The covenants of the Loan and Pledge Agreement were further amended on August 24, 2018 to permit us to incur indebtedness owed to a foreign subsidiary in an aggregate amount not to exceed \$66.0 million, which amount is subordinated to any amounts outstanding under the Loan and Pledge Agreement.

The Loan and Pledge Agreement was subsequently amended on April 8, 2019 to extend the term of any Letter of Credit to not exceed two years, and to permit us to issue SBLCs up to one year past the expiration date of the loan agreement. On April 8, 2019 and on April 23, 2019, the Loan and Pledge Agreement was amended to clarify certain additional terms.

The Loan and Pledge Agreement was again amended on June 17, 2019 to extend the termination date to June 30, 2022 and limit the term of any SBLC to three years. The Loan and Pledge Agreement was amended to clarify certain additional terms.

As of September 30, 2019 and December 31, 2018, no debt was outstanding under the Loan and Pledge Agreement, however, the SBLCs are deducted from the total revolving credit line. See our 2018 Annual Report on Form 10-K and Note 7, "Lines of Credit," of the Notes to Condensed Consolidated Financial Statements included in this Quarterly Report on Form 10-Q.

#### Stand-By Letters of Credit

As of September 30, 2019, we had SBLCs with various financial institutions totaling \$11.2 million whereby we are required to maintain a U.S. investment balance of \$11.2 million. SBLCs are subject to fees based on the amount of the letter of credit that are payable quarterly and are non-refundable.

#### Cash Flows

|  | <br>Nine Months Ended September 30 |    |         |  |  |
|--|------------------------------------|----|---------|--|--|
|  | <br>2019                           |    | 2018    |  |  |
|  | <br>(In the                        |    |         |  |  |
| Net cash provided by operating activities                        | \$<br>503                          | \$ | 9,749   |  |  |
| Net cash provided by (used in) investing activities              | 1,821                              |    | (150)   |  |  |
| Net cash provided by (used in) financing activities              | 5,335                              |    | (6,250) |  |  |
| Effect of exchange rate differences on cash and cash equivalents | —                                  |    | 14      |  |  |
| Net change in cash, cash equivalents and restricted cash         | \$<br>7,659                        | \$ | 3,363   |  |  |

#### Cash Flows from Operating Activities

Net cash provided by operating activities is primarily generated by net income and is adjusted for certain non-cash items and changes in assets and liabilities.

Cash provided by operating activities was lower in the nine months ended September 30, 2019, compared to the cash provided by operating activities for the nine months ended September 30, 2018, due primarily to cash used for operating asset and liabilities of \$12.7 million, partially offset by cash provided by net income adjusted for certain non-cash items of \$3.5 million. Cash used for assets and liabilities in the nine months ended September 30, 2019, compared to the cash used for the nine months ended September 30, 2018, was higher due primarily to accounts receivable of \$15.1 million related to the timing of customer invoicing and collections, inventory of \$1.0 million, and contract liabilities of \$0.3 million, partially offset by cash provided from accounts payable of \$2.1 million due to the timing of the payment of vendor invoices, as well as prepaid expenses of \$0.8 million and income taxes payable of \$0.7 million.

Due to the project driven, non-cyclical nature of our business, operating cash flow can fluctuate significantly from quarter to quarter due to the timing of receipts of large project orders. Operating cash flow may be negative in one quarter and significantly positive in the next, consequently individual quarterly results and comparisons may not necessarily indicate a significant trend - either positive or negative. Similarly, the nature and timing of investing activities and financing activities may be linked to available cash and the timing of events outside those of operating activities. Therefore, it may be difficult to derive meaning directly from quarterly comparisons of cash flow.

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#### Cash Flows from Investing Activities

Net cash provided by (used in) investing activities primarily relates to maturities and purchases of marketable securities, capital expenditures supporting our growth and changes in our restricted cash used to collateralize our SBLCs and other contingent considerations. Our investments in marketable securities are structured to preserve principal and liquidity while at the same time maximizing yields without significantly increasing risk.

Cash provided by investing activities was higher by \$2.0 million in the nine months ended September 30, 2019, compared to cash used in investing activities for the nine months ended September 30, 2018, due primarily to higher sales and maturities of investments net of purchases (due to the nature and timing of investment activities) of \$5.4 million, partially offset by a higher use of cash for capital expenditures of \$3.5 million.

#### Cash Flows from Financing Activities

Net cash provided by (used in) financing activities primarily relates to the issuance of equity typically from stock-based compensation and equity buy-backs.

Cash provided by financing activities was higher by \$11.6 million in the nine months ended September 30, 2019, compared to cash used in financing activities for the nine months ended September 30, 2018, due primarily to the use of \$10.0 million cash in the first nine months of 2018 for the repurchase of common stock that was not undertaken in the nine months ended September 30, 2019, and cash received from issuance of common stock under our employee stock-based program of \$1.6 million.

#### Liquidity and Capital Resource Requirements

We believe that our existing resources and cash generated from our operations will be sufficient to meet our anticipated capital requirements for at least the next 12 months. However, we may need to raise additional capital or incur additional indebtedness to continue to fund our operations or to support acquisitions in the future and/or to fund investments in our latest technology arising from rapid market adoption, needs that could require us to seek additional equity or debt financing. Our future capital requirements will depend on many factors including the continuing market acceptance of our products, our rate of revenue growth, the timing of new product introductions, the expansion of our research and development, manufacturing and sales and marketing activities, the timing and extent of our expansion into new geographic territories and the amount and timing of cash used for stock repurchases. In addition, we may enter into potential material investments in, or acquisitions of, complementary businesses, services or technologies in the future which could also require us to seek additional equity or debt financing. Should we need additional liquidity or capital funds, these funds may not be available to us on favorable terms, or at all.

#### **Off-Balance Sheet Arrangements**

During the periods presented, we did not have any relationships with unconsolidated entities or financial partnerships such as entities often referred to as structured finance or special purpose entities which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes.

#### **Recent Accounting Pronouncements**

Refer to Note 1, "Description of Business and Significant Accounting Policies," of the Notes to Condensed Consolidated Financial Statements included in this Quarterly Report on Form 10-Q.

### Item 3 — Quantitative and Qualitative Disclosures About Market Risk

Our exposure to market risk may be found primarily in two areas, foreign currency and interest rates.

#### **Foreign Currency Risk**

Our foreign currency exposures are due to fluctuations in exchange rates for U.S. dollar ("USD") versus the British Pound, Saudi Riyal, United Arab Emirates Dirham, Euro, Chinese Yuan, Indian Rupee and Canadian Dollar. Changes in currency exchange rates could adversely affect our consolidated operating results or financial position.

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Our revenue contracts have been denominated in USD. At times, our international customers may have difficulty in obtaining USD to pay our receivables, thus increasing collection risk and potential doubtful account expense. As we expand our international sales, a portion of our revenue could be denominated in foreign currencies. As a result, our cash and cash equivalents and operating results could be increasingly affected by changes in exchange rates.

In addition, we pay many vendors in foreign currency and, therefore, are subject to changes in foreign currency exchange rates. Our international sales and service operations incur expense that is denominated in foreign currencies. This expense could be materially affected by currency fluctuations. Our international sales and services operations also maintain cash balances denominated in foreign currencies. To decrease the inherent risk associated with translation of foreign cash balances into our reporting currency, we do not maintain excess cash balances in foreign currencies.

We have not hedged our exposure to changes in foreign currency exchange rates because expenses in foreign currencies have been insignificant to date and exchange rate fluctuations have had little impact on our operating results and cash flows.

#### **Interest Rate Risk and Credit Risk**

We have an investment portfolio of fixed-income marketable debt securities including amounts classified as cash equivalents, and short- and longterm investments. The primary objective of our investment activities is to preserve principal and liquidity while at the same time maximizing yields without significantly increasing risk. We invest primarily in investment-grade short-term and long-term debt instruments of high-quality corporate issuers and instruments of the U.S. government and its agencies. These investments are subject to counter-party credit risk. To minimize this risk, we invest pursuant to an investment policy approved by our Board. The policy mandates high credit rating requirements and restricts our exposure to any single corporate issuer by imposing concentration limits.

At September 30, 2019, our investments totaled approximately \$67.5 million. These investments were presented in short-term investments and longterm investments on our Condensed Consolidated Balance Sheets as of September 30, 2019. These investments are subject to interest rate fluctuations and will decrease in market value if interest rates increase. To minimize the exposure due to adverse shifts in interest rates, we maintain investments with an average maturity of less than seven months. A hypothetical 1% increase in interest rates would have resulted in an approximately \$0.4 million decrease in the fair value of our fixed-income debt securities as of September 30, 2019.

#### Item 4 — Controls and Procedures

#### **Evaluation of Disclosure Controls and Procedures**

Our management, with the participation of our President and Chief Executive Officer and our Chief Financial Officer, have evaluated the effectiveness of our disclosure controls and procedures as defined in Rule 13a-15(e) of the Securities Exchange Act of 1934 as of the end of the period covered by this report.

Based on that evaluation, our President and Chief Executive Officer and our Chief Financial Officer have concluded that, as of September 30, 2019, our disclosure controls and procedures are effective.

#### **Changes in Internal Controls**

There were no changes in our internal control over financial reporting during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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## PART II - OTHER INFORMATION

#### Item 1 — Legal Proceedings

Note 16, "Litigation," of our Annual Report on Form 10-K filed with the SEC on March 7, 2019, as amended on March 12, 2019, provides information on certain litigation in which we are involved.

For an update on the litigation matters previously disclosed in our Form 10-K, see the discussion in Note 8, "Commitments and Contingencies – Litigation," of the Notes to Condensed Consolidated Financial Statements of this Quarterly Report on Form 10-Q, which discussion is incorporated by reference into this Item 1.

### Item 1A — Risk Factors

There have been no material changes in our risk factors from those disclosed in Part I, Item 1A, in our Annual Report on Form 10-K filed on March 7, 2019, as amended on March 12, 2019.

#### Item 2 — Unregistered Sales of Equity Securities and Use of Proceeds

None.

#### Item 3 — Defaults Upon Senior Securities

None.

#### Item 4 — Mine Safety Disclosures

Not applicable.

### Item 5 — Other Information

None.

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## Item 6 — Exhibits

A list of exhibits filed or furnished with this report, or incorporated herein by reference is found in the Exhibit Index below.

|                   |   |      | Incorporated | by Reference |             |                |
|-------------------|---|------|--------------|--------------|-------------|----------------|
| Exhibit<br>Number | Exhibit Description   | Form | File No.     | Exhibit      | Filing Date | Filed Herewith |
| 31.1              | Certification of Principal Executive Officer, pursuant to Exchange Act<br>Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the<br>Sarbanes-Oxley Act of 2002.         |      |              |              |             | Х              |
| 31.2              | Certification of Principal Financial Officer, pursuant to Exchange Act Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.               |      |              |              |             | Х              |
| 32.1*             | Certification of Principal Executive Officer and Principal Financial Officer, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |      |              |              |             |                |
| 101.INS           | XBRL Instance Document  |      |              |              |             |                |
| 101.SCH           | XBRL Taxonomy Extension Schema Document   |      |              |              |             |                |
| 101.CAL           | XBRL Taxonomy Extension Calculation Linkbase Document   |      |              |              |             |                |
| 101.DEF           | XBRL Taxonomy Extension Definition Linkbase Document  |      |              |              |             |                |
| 101.LAB           | XBRL Taxonomy Extension Label Linkbase Document   |      |              |              |             |                |
| 101.PRE           | XBRL Taxonomy Extension Presentation Linkbase Document  |      |              |              |             |                |

\* The certifications furnished in Exhibits 32.1 are deemed to accompany this Form 10-Q and are not deemed "filed" for purposes of Section 18 of the Exchange Act, or otherwise subject to the liability of that section, nor shall they be deemed incorporated by reference into any filing under the Securities Act or the Exchange Act.

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|-----------------------|-----------------|
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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

|       |                  | ENE | RGY RECOVERY, INC.                           |
|-------|------------------|-----|--|
| Date: | November 1, 2019 | By: | /s/ CHRIS GANNON                             |
|       |                  |     | Chris Gannon                                 |
|       |                  |     | President and Chief Executive Officer        |
|       |                  |     | (Principal Executive Officer)                |
|       |                  |     |  |
| Date: | November 1, 2019 | By: | /s/ JOSHUA BALLARD                           |
|       |                  |     | Joshua Ballard                               |
|       |                  |     | Chief Financial Officer                      |
|       |                  |     | (Principal Financial and Accounting Officer) |
|       |                  |     |  |
|       |                  |     |  |

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### CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO EXCHANGE ACT RULE 13a-14(a) OR 15d-14(a), AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES OXLEY ACT OF 2002

I, Chris Gannon, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Energy Recovery, Inc. for the period ended September 30, 2019;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. I am responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. I have disclosed, based on my most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's Board of Directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2019

/s/ CHRIS GANNON

| Name:  | Chris Gannon   |
|--------|--|
| Title: | President and Chief Executive Officer<br>(Principal Executive Officer) |

## CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT TO EXCHANGE ACT RULE 13a-14(a) OR 15d-14(a), AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES OXLEY ACT OF 2002

I, Joshua Ballard, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Energy Recovery, Inc. for the period ended September 30, 2019;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. I am responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. I have disclosed, based on my most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's Board of Directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2019

/s/ JOSHUA BALLARD

Name: Joshua Ballard Title: Chief Financial Officer (Principal Financial Officer)

#### CERTIFICATION OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER, PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002\*

Pursuant to the requirement set forth in Rule 13a-14(b) of the Securities and Exchange Act of 1934, as amended (the "Exchange Act"), and Section 1350 of Chapter 63 of Title 18 of the United States Code, Chris Gannon, President and Chief Executive Officer of Energy Recovery, Inc., and Joshua Ballard, Chief Financial Officer of Energy Recovery, Inc., each hereby certify that, to the best of his knowledge:

- 1. The Company's Quarterly Report on Form 10-Q for the period ended September 30, 2019, to which this Certification is attached as Exhibit 32.1 (the "Quarterly Report"), fully complies with the requirements of Section 13(a) or Section 15(d) of the Exchange Act, and
- 2. The information contained in the Quarterly Report fairly presents, in all material respects, the financial condition of the Company at the end of the period covered by the Quarterly Report and results of operations of the Company for the period covered by the Quarterly Report.

IN WITNESS WHEREOF, the undersigned has set his hand hereto:

Date: November 1, 2019

/s/ CHRIS GANNON

Chris Gannon President and Chief Executive Officer

Date: November 1, 2019

/s/ JOSHUA BALLARD

Joshua Ballard Chief Financial Officer

\* This certification accompanies the Form 10-Q to which it relates, is not deemed filed with the Securities and Exchange Commission and is not to be incorporated by reference into any filing of Energy Recovery, Inc. under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended (whether made before or after the date of the Form 10-Q), irrespective of any general incorporation language contained in such filing.